August 28, 2023

Adopted Budget

2023 - 2024











Overview: The South Orange County Community College District (SOCCCD) is a multi-college district encompassing Saddleback College (SC) in Mission Viejo, Irvine Valley College (IVC) in Irvine, and the Advanced Technology & Education Park (ATEP) in Tustin. Founded in 1967, the 382-square mile district covers almost 50 percent of Orange County, is governed by a seven-member elected Board of Trustees, and led by a Chancellor.

After several years of sharp declines in student enrollment, total student headcount increased slightly for spring 2023 to over 34,300 resident students. However, the full-time equivalent students (FTES) declined slightly at year-end for 2022-23 resulting in 23,317 FTES as compared to 23,726 FTES in 2021-22. SOCCCD has approximately 3,130 team members consisting of faculty, management, classified professionals, and police.

Budget Outlook: Over the past few years the budget has been supported by an influx of one-time funding from both federal and state sources resulting in larger than normal reserves. However, with the downturn in the economy due to inflation and decreased tax revenues, the state budget is not as prosperous as prior years and only includes limited one-time revenues for Student Retention and Enrollment funding as well as significant decreases to the one-time funding that was received in 2022-23. The uncertainty we are facing is whether we will be able to gain the roughly 3,200 FTES back in fiscal year 2023-24 and beyond that we lost due to the COVID-19 pandemic. The enrollments for Fall 2023 are promising though as they are showing an increase of 11 percent over Fall 2022. We continue to hold joint meetings with the colleges and district services to discuss district-wide budget impacts and strategies moving forward. These strategies include using a multi-year approach to planning, distinguishing between ongoing and one-time revenues to align with expenses, implementing efficiencies to improve services and lower costs, thoroughly evaluating and assessing all positions as they become vacant, and expanding resource development to supplement revenue.

Planning Efforts: District-wide planning and budgeting processes are continually evaluated and improved. As a part of institutional best practices, the district-wide planning processes were developed and are integral to all aspects of college and district-wide decision-making and resource allocations in a transparent, inclusive, and open process. The District-wide Planning Council (DWPC) implements and oversees the strategic planning processes with other major district-wide committees making recommendations on resources, such as the District Resources Allocation Council (DRAC), the Capital Improvement Committee (CIC), and the District-wide Technology Committee (DTC). This year's CIC requests stemmed directly from the Facilities Master Plan adopted in July 2020 as updated for college priorities; while the DTC requests

came from the District Technology Strategic Master Plan; and many of the budget decisions made by the colleges are a result of addressing the District-wide Strategic Plan.

State Budget and the Community College System: The Governor signed the final state budget on July 10, 2023. The overall allocation for Proposition 98 funding is \$108.3 billion with \$12.5 billion (11.5%) allocated to community colleges which exceeds the traditional share of 10.93%.

The budget includes an 8.22% cost of living adjustment (COLA) for the Student Centered Funding Formula (SCFF), the mandated block grant, and certain categorical programs but it also includes over 50 percent cuts to funds received in 2022-23 for deferred maintenance and student retention and enrollment efforts. The budget includes provisions to provide more flexibility in the use of some funds, including retention and enrollment funds, COVID-19 block grants, and deferred maintenance and instructional equipment.

Some of the major budget highlights integral to SOCCCD, broken down between ongoing resources to existing or new programs and one-time resources, include:

Ongoing resources:

- \$678 million for apportionment (8.22%) COLA.
- \$26.4 million for enrollment growth.
- \$2.2 million (8.22%) COLA for mandated cost block grant programs.
- \$100.1 million (8.22%) COLA for Adult Education, Basic Needs Centers, CARE, CalWORKS, DSPS, EOPS, MESA, Mental Health Services, Rapid Rehousing, Puente, Veterans Resource Centers, Umoja, and Child Care Tax Credit Bailout.
- \$50 million reduction for Student Success Completion grants.

One-time resources:

- \$500 million reduction in deferred maintenance funds already allocated and received in 2022-23.
- \$5.7 million for deferred maintenance.
- \$55.4 million reduction in student retention and enrollment funds already allocated and received in 2022-23.
- \$50 million for student retention and enrollment efforts.
- \$4.2 million for equal employment opportunity programs.
- \$14 million for workforce training grants in collaboration with the California Department of Forestry and Fire Protection.

• \$10 million per year for three years for LGBTQ+ programs.

The passage of Proposition 55 in the fall of 2016 continues to provide Educational Protection Account (EPA) funds through December 31, 2030, at \$100 per FTES.

SOCCCD Budget: The SOCCCD Adopted Budget for all 13 funds is comprised of \$678.8 million in beginning fund balances and \$662.7 million in revenue. Our total budgeted expenditures are \$977.9 million, and we anticipate spending down our reserves by \$315.2 million leaving \$363.6 million in ending fund balance. Because the District is a community-supported (basic aid) district, it is essential that the budget remain conservative. For this coming year, property tax revenues remain a constant, reliable funding stream with an estimated 3.5 percent increase in secured taxes.

Although SOCCCD is only entitled to a minimal amount of state apportionment funding from the EPA and full-time faculty funds, proposed changes to the funding formula have an impact on college operating budgets as our board policies dictate that we follow the SCFF for allocating funds. With the influx of state revenues, the operating budgets have increased over prior year by a total of \$25.6 million: \$21.6 million in ongoing and \$3.9 million in one-time funds.

District-wide operating costs continue to increase from negotiated salary increases, health and welfare benefit increases, and pension rate increases. Personnel costs as a percentage of total budgeted expenditures (excluding basic aid allocations) equal 85.6 percent, which is below the recommended budget target of 88 to 92 percent.

The Board has approved participation in a Pension Stabilization Fund to offset the PERS and STRS increased costs. SOCCCD has made deposits totaling \$50.7 million to the trust and withdrawals totaling \$41.5 million to fund for the increased costs, resulting in a balance on June 30, 2023, of \$9.2 million. Additional deposits will continue each year in order to maintain the fund and defray the increases for the colleges' and district services' budgets. In fiscal year 2023-24, the District budgeted a \$12 million basic aid allocation toward these increased costs.

After providing a \$15.3 million increase for COLA and other changes to the SCFF funding formula within the DRAC model, excess property tax revenues available for basic aid distribution for the 2023-24 fiscal year total approximately \$107.5 million, an increase of \$2.4 million from the Tentative Budget. These funds are used for long-term debt obligations, technology projects, and capital expenditures in lieu of passing a general obligation bond like most other California community colleges. The Adopted Budget includes basic aid allocations totaling \$72.5 million for CIC and DTC projects and \$32.6 million for long-term obligations and fixed expenses based on the recommendations from DRAC and as approved at the April 24, 2023, Board meeting. Due to the collection and recognition of unallocated prior year funds, there is just over \$2.4 million available for allocation in the 2024-25 fiscal year.

The unrestricted general fund budget provides for each college's operations; district-wide general expenses; District Services; and a general

reserve of 7.5 percent, a 20 percent reserve for basic aid, and a 3.5 percent reserve for economic uncertainties at the colleges and District Services. The reserves are in accord with Board policy and allow the District to manage cash flow throughout the year as well as prepare for unforeseen expenditures and emergencies that may arise during the year. Chancellor Barnes has reviewed and approved the budget and confirms that it is balanced as required by law.

Irvine Valley College

Irvine Valley College (IVC) has begun the new academic year on a strong note, with enrollments approaching the pre-pandemic levels. The three-year phase-out of the Emergency Condition Allowance (ECA) protection could be mitigated if enrollments remain robust. Given uncertainties regarding future enrollments and the ECA phase-out, IVC continues to budget its expenditures conservatively and maintains high-efficiency levels of operation, as demonstrated by daily fill rates and Weekly Student Contact Hours (WSCH) per Full-Time Equivalent Faculty (FTEF). These metrics have returned to the pre-pandemic levels after a decline over the past two years. IVC keeps a close watch over both ongoing and one-time commitments and expenditures. New initiatives are piloted and evaluated to ensure their long-term viability and sustainability.

The Adopted Budget for IVC is \$115.2 million, consisting of \$95.9 million in revenues and \$19.3 million as a beginning fund balance. The SCFF revenue has increased by \$6.7 million compared to the prior year, primarily due to an 8.22% COLA. In addition to the ending balance, \$4.0 million of the total budget is coming from various one-time adjustments, most notably higher-than-projected interest income. The budget includes a similar amount of transfer to the capital outlay fund designated for future one-time capital projects. This approach allows for a close alignment of one-time sources and uses of funds in the budget year.

Saddleback College

The 2022-23 fiscal year was a good budget year for Saddleback College. Unrestricted General Fund revenues were up 16.7% over the previous year, bolstered by the final year of the Emergency Conditions Allowance (ECA) and a 14.91% increase in the funding rates for the State's funding formula. The unexpected increase of both one-time and ongoing revenue resulted in a transfer of unspent one-time funds to the Capital Outlay Fund to ensure timely completion of important projects on Saddleback's Facilities Master Plan, and an increase in the Unrestricted General Fund Ending Balance to \$21.8 million. The reserve balance is 15% of the 2023-24 total revenue to ensure the College's long-term fiscal stability as the ECA phases out. The ongoing funds provided by the funding rate increase mitigate the impact of the supplemental component of the State funding formula and provides additional resources to enhance student support for Saddleback's academic pathways.

The 2023-24 Adopted Budget includes total revenue of \$145.6 million, \$11.7 million (8.7%) increase over the prior year. Ongoing revenue

increased by 8.3%, compared to the 8.22% COLA. Slower growth in revenue from the Student Centered Funding Formula (7.2%) was offset by increases in interest and other local income (126%). One-time funds increased by 22.5% due primarily to prior year interest and other local income exceeding the 2022-23 budget. Projected expenses similarly increased due to COLA and other factors. Saddleback hired 27 new full-time faculty to comply with a projected increase in the Faculty Obligation Number (FON). New and existing classified and management positions are being actively recruited to support students within the guided pathways structure. Additional one-time funds have been allocated within the budget for capital outlay and other one-time expenses. While the proposed budget has a small deficit, normal budget savings should result in a surplus with excess one-time funds transferred to the Capital Outlay Fund to continue investments in Saddleback's Facilities Master Plan.

The College is well-positioned both financially and strategically due to its commitment to aligning ongoing and one-time resources to maximize access, equity, and success for all students. However, the long-term fiscal stability and continued ability to provide high-level support for students depends on future enrollment growth and the continuing alignment of ongoing revenue and expenses. Challenges in the next few years include the phase out of the ECA, reduced restricted and one-time funding, lower budget savings from vacant positions, and the continued increase in operating costs for software licensing and expanded student support services to promote engagement and equity, and support basic needs.

Looking Ahead: The state's economic forecast is stabilizing and adjusting to the loss of one-time funds and tax revenues. The colleges have done the same by setting aside funds for future capital outlay projects while balancing the budgets responsibly. They are experiencing promising increases in enrollments for the summer term and fall semester. If the trend holds, the colleges could be back to pre-pandemic levels in a couple of years. Along with this, the SCFF has stabilized, and the extended hold harmless provision will provide much needed stability in the operating budgets through fiscal year 2024-25.

The District will begin receiving ground rents from tenants at ATEP and additional ground lease agreements are anticipated in the coming fiscal year; all while discussions with prospective tenants for ATEP continue to take place.

Overall, the District is committed to serving our students and helping them achieve their goals. The District and colleges will continue to pivot as needed to ensure we stay focused on our students' and employees' well-being while maintaining a safe learning and working environment.

Ann-Marie Gabel

Vice Chancellor, Business Services

BUDGET DEVELOPMENT GUIDELINES

(Approved by the Board on January 23, 2023)

Board Philosophy:

The Board of Trustees shall support and follow fiscal policies that:

- 1. Ensure wise and prudent use of public resources.
- 2. Promote financial strength and stability.
- 3. Maximize educational opportunities for students.

Participatory Governance:

An opportunity for review and input will be provided to the appropriate participatory governance groups prior to adoption of the budget.

Guiding Principles:

The following guiding principles are provided by the Board of Trustees for use when recommendations are made about the budget.

1. Reserve for Economic Uncertainties

The District shall establish the following reserves to meet the total reserve levels recommended by both the California Community Colleges Chancellor's Office and the Government Finance Officers Association of two months of regular unrestricted general fund operating expenditures:

- a. The general fund reserve for economic uncertainties shall be no less than 7.5 percent of the projected unrestricted revenue. A monthly update will be provided to the Board that reviews current revenue, expenditures, and ending balance projections.
- b. A basic aid reserve of no less than 20 percent in accordance with Board Policy 6210 Basic Aid Funds Allocation Process.
- c. Each college and District Services shall maintain a general fund reserve for economic uncertainties of no less than 3.5 percent of the projected unrestricted expenditures.

2. Future Long Term Debt Issues

No Certificates of Participation (COP), or other long-term debt, will be issued until:

- a. An ongoing revenue stream has been identified that covers the full payment for the existing issues or
- b. A dedicated revenue stream has been identified for the payments for the new issue.

The Board has identified this principle as having a very high priority.

3. Retirement Incentives

No retirement incentives will be provided unless one-time funds have been identified that will cover the full cost or the plan savings are sufficient to pay the cost of the incentive.

4. Area/College Allocations

The expenditure budgets for each area/college shall not exceed the projected resource allocations. Any college or district balance existing at the end of each fiscal year, either positive or negative, will result in an equivalent adjustment in the allocation in the subsequent year. In addition, the Vice Chancellor of Business Services and college business officers shall monitor the college budgets to ensure there are no negative balances.

5. Deficit Financing

Deficit financing is defined as a budget in which projected expenditures exceed projected revenue and beginning fund balance for the year. Deficit financing should not occur for ongoing expenses such as salary increases. The amount of deficit financing should always be clearly presented in the budget document. Deficit financing shall not result in a reserve balance that is less than the Reserve for Economic Uncertainties identified in Guiding Principle 1.

6. Retiree Medical, Dental, Vision, and Medicare Coordination of Benefits (COB) Plans

To be compliant with GASB 43 and 45, an irrevocable trust was formed in 2007-08 to fund medical, dental, vision, and Medicare plans for SOCCCD retirees. This trust was established, and the Futuris Public Entity Investment Trust Program was selected to organize the structure and operations of the trust. Benefit Trust Company was selected to manage the funds in the trust. An actuarial study is conducted annually to update the District's OPEB (other post-employment benefits) liability. It is the Board's intent to fully fund the liability once it is identified.

7. Basic Aid

While the District is a basic aid district:

- a. The expenditure budgets for ongoing purposes shall be the resources that would have been available from state apportionment.
- b. Excess revenue above apportionment shall be allocated at the college or district level for one-time purposes, such as to cover some of the unfunded obligation for the retiree benefit plans.
- c. Excess revenue above apportionment shall not be used for regular ongoing expenditures, such as salaries, unless tied to a specific project.
- d. Excess revenue above apportionment shall not be used for any other purposes that will jeopardize the District's future financial stability.
- e. Board Policy and Administrative Regulation 6210 Basic Aid Funds Allocation Process will be followed when allocating basic aid funds, unless the Board of Trustees authorizes a departure from the policy.

8. One-time Cost Savings

One-time cost savings shall be allocated to purposes such as the unfunded obligation for the retiree benefit plans, or to one-time expenditures.

9. Full Time Equivalent Student Targets

When developing the target FTES, consideration will be given to the following:

- a. The needs of students and the community,
- b. The percentage of growth allocation in the state apportionment formula,
- c. The FTES generated in the most recent academic year, and
- d. The number of FTES the college administration realistically believes can be generated.

10. Funding for Growth

The District resource allocation model shall limit funding for growth FTES to a maximum of the SOCCCD individual adjusted growth rate published by the California Community Colleges System Office, adjusted by subsequent System Office revisions. District growth funding shall also be constrained by FTES growth achieved by the District up to the maximum amount funded through the state funding formula.

NOTEWORTHY GENERAL FUND ASSUMPTIONS

- Unrestricted General Fund beginning balance is \$107.5 million. This is composed of the prior year reserve for contingency (\$28.7 million), location beginning balances (\$50.1 million), and basic aid funds (\$28.7 million) which are included in the basic aid project budget.
- Prior year resident FTES are down by 1.7% as of annual reporting. However, the District is under an emergency conditions waiver where our funding is based on 2019-20 FTES. Targets for 2023-24 reflect 0% growth on the 2022-23 annual reported FTES.

IVC	2019-20 Annual	2020-21 Recalc	2021-22 Annual	2022-23 Annual	2023-24 Target
Credit	8,673.91	8,676.14	7,750.32	7,498.12	7,498.12
Non-Credit CDCP	630.36	606.48	597.99	679.71	679.71
Non-Credit	341.86	271.75	249.30	307.09	307.09
TOTAL	9,646.13	9,554.37	8,597.61	8,484.92	8,484.92
Percentage Change		-1.0%	-10.0%	-1.3%	0.0%
SC	2019-20	2020-21	2021-22	2022-23	2023-24
	Annual	Recalc	Annual	Annual	Target
Credit	14,680.71	14,394.05	12,904.45	12,747.36	12,747.36
Non-Credit CDCP	444.39	688.52	610.85	600.34	600.34
Non-Credit	1,758.56	1,862.62	1,613.08	1,483.95	1,483.95
TOTAL	16,883.66	16,945.19	15,128.38	14,831.65	14,831.65
Percentage Change		0.4%	-10.7%	-2.0%	0.0%
Total	2019-20	2020-21	2021-22	2022-23	2023-24
	Annual	Recalc	Annual	Annual	Target
Credit	23,354.62	23,070.19	20,654.77	20,245.48	20,245.48
Non-Credit CDCP	1,074.75	1,295.00	1,208.84	1,280.05	1,280.05
Non-Credit	2,100.42	2,134.37	1,862.38	1,791.04	1,791.04
TOTAL	26,529.79	26,499.56	23,725.99	23,316.57	23,316.57
Percentage Change		-0.1%	-10.5%	-1.7%	0.0%

• Education Protection Act (EPA) funds are budgeted at \$2.56 million (\$100 per FTES). These revenues are from temporary taxes and are budgeted for part-time faculty salaries and benefits.

- Unrestricted Lottery revenue is budgeted at \$4.32 million based on an estimated \$177 per FTES. Lottery funds are paid on all FTES, including non-resident FTES.
- Interest revenue is budgeted at \$7 million based on earnings from 2022-23.
- Ground lease revenue is budgeted at \$3.59 million which includes revenue from the County of Orange parcel at ATEP and the consumer price index (CPI) escalation of 4.9% for the apartment complex.
- Employee movement on salary schedules (steps and columns) and approved negotiated salary increases for all employee groups are budgeted in line-item detail.
- The budget includes a 7.6% cost increase for employee benefits including PPO medical insurance, HMO medical insurance, dental insurance, vision insurance, and life insurance.
- Workers' Compensation insurance is budgeted at 1.24% of salaries, a slight decrease (0.01%) from 2022-23.
- The unemployment insurance rate for 2023-24 is budgeted at 0.05%, a decrease of .45% from 2022-23.
- The State Teachers Retirement System (STRS) employer contribution rate for 2023-24 is budgeted at 19.1% of salaries, the same as 2022-23.

Fiscal Year	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	Annual Increase
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Budgeted	over 2015-16
STRS Annual Rate	10.730%	12.580%	14.430%	16.280%	17.100%	16.150%	16.920%	19.100%	19.100%	
STRS Contribution	6,692,933	8,526,601	9,637,350	10,747,884	11,743,809	11,612,230	12,483,970	14,892,305	15,123,067	8,430,134

• The Public Employees Retirement System (PERS) employer contribution rate approved by the PERS board is 26.68% of salaries, an increase of 1.31% from 2022-23.

Fiscal Year	2015-16 Actual	2016-17 Actual	2017-18 Actual	2018-19 Actual	2019-20 Actual	2020-21 Actual	2021-22 Actual	2022-23 Actual	2023-24 Budgeted	Annual Increase over 2015-16
PERS Annual Rate	11.847%	13.888%	15.531%	18.062%	19.721%	20.700%	22.910%	25.370%	26.680%	0101 2013-10
PERS Contribution	4,491,723	5,644,884	6,248,623	7,566,399	8,831,245	9,201,345	10,615,470	12,918,678	15,837,752	11,346,029

• General Expenses include costs that are for the benefit of the entire District. These include the following budgeted amounts:

General Expense Description		FY 2023-24 Amount		Change from FY 2022-23
CSEA Professional Development	\$	30,000	\$	-
Discrimination/Harassment Investigation Services	\$	548,829	\$	83,829
District Services Facilities and Maintenance*	\$	324,660	\$	24,660
District-wide IT Maintenance Agreements	\$	2,004,191	\$	4,191
District-wide Strategic Planning	\$	50,000	\$	-
Employee Safety Compliance Cost	\$	60,000	\$	-
Faculty Job Fair	\$	30,000	\$	-
Faculty Sabbatical Bond Payments	\$	20,000	\$	-
Financial Audit	\$	225,505	\$	-
Internal Audit	\$	331,859	\$	26,859
Labor Contract Negotiations	\$	100,000	\$	-
Legal Advertising	\$	65,000	\$	-
Legal Fees	\$	675,000	\$	-
Local Experience Charge – Unemployment Insurance	\$	100,000	\$	-
Offsite Technology Security	\$	-	\$	(42,000)
Personnel Advertising	\$	150,000	\$	20,000
Property and Liability Insurance	\$	1,600,000	\$	197,789
Surplus Sale	\$	-	\$	(10,000)
Taxpayer Relief Act Compliance	\$	58,000	\$	<u>-</u>
TOTAL GENERAL EXPENSE ACCOUNTS	\$	6,373,044	\$	305,328
District Services Facilities and Maintenance*	<u>\$</u>	(324,660)	<u>\$</u>	-
ADJUSTED GENERAL EXPENSE ACCOUNTS	\$	6,048,384	\$	305,328

^{*}Paid to Saddleback College for expense related to District Services space in the Health Sciences Building

• The 2023-24 Adopted Budget includes inter-fund transfers as follows:

<u>TO:</u>		FROM:											
	Gene	ral Fund IVC	Gen	neral Fund SC	General Fund DS		General Fund Basic Aid	;	Pension Stabilization Trust Fund		Associated Student overnment SC		Total
General Fund IVC (a)								\$	5,365,369			\$	5,365,369
General Fund SC (a)								\$	8,072,076			\$	8,072,076
General Fund DS (a)								\$	1,994,933			\$	1,994,933
Child Development Fund (b)			\$	250,000						\$	30,000	\$	280,000
Capital Outlay (c)	\$	4,000,000	\$	3,075,521		\$	61,095,869					\$	68,171,390
Self-Insurance Fund (d)					\$ 578,279							\$	578,279
Retiree Benefits Fund (e)						\$	6,582,400					\$	6,582,400
Retiree OPEB Trust Fund (e)						\$	13,271,104					\$	13,271,104
Pension Stabilization Trust Fund (f)						\$	12,000,000					\$	12,000,000
Total Transfers	\$	4,000,000	\$	3,325,521	\$ 578,279	\$	92,949,373	\$	15,432,378	\$	30,000	\$	116,315,551

a) Pension Stabilization Trust Fund for increased PERS and STRS costs from 2015-16

b) SC funds to support the Child Development Fund and scholarships from SC ASG

c) Basic Aid funds for capital outlay projects and transfer of funds to Capital Outlay for college projects

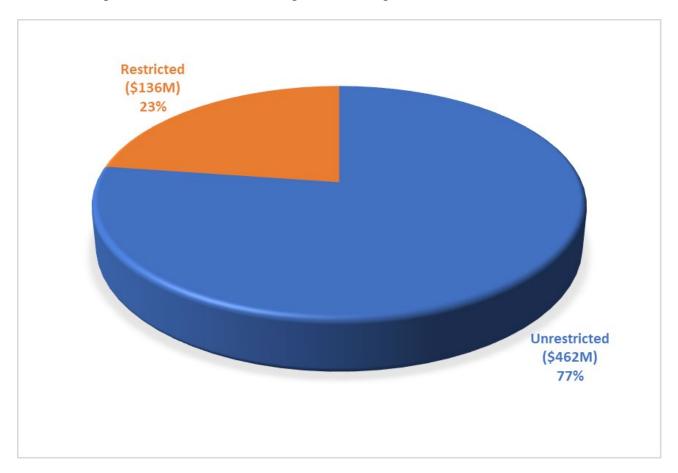
d) DS funds to support the Risk Management Department

e) Basic Aid funds allocated for retiree benefits and transfer of excess funds in OPEB trust to cover retiree benefits

f) Basic Aid funds allocated for Pension Stabilization Trust Fund

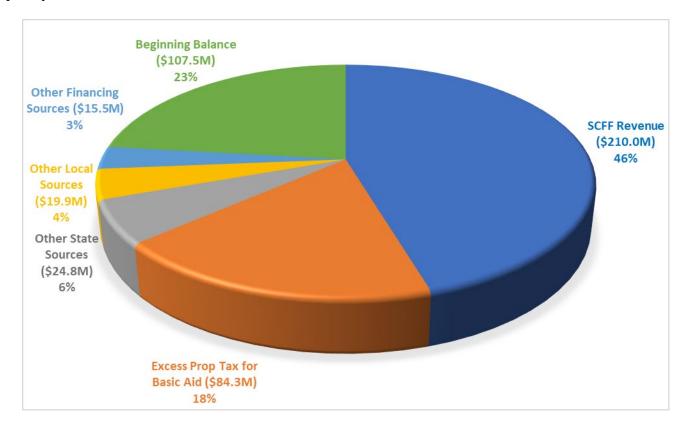
GENERAL FUND REVENUE

The general fund, which totals \$598 million in revenues (\$478 million) and beginning balances (\$120 million), consists of accounts that are not required to be recorded in a separate fund. There are two segments of the general fund: "Unrestricted" and "Restricted."



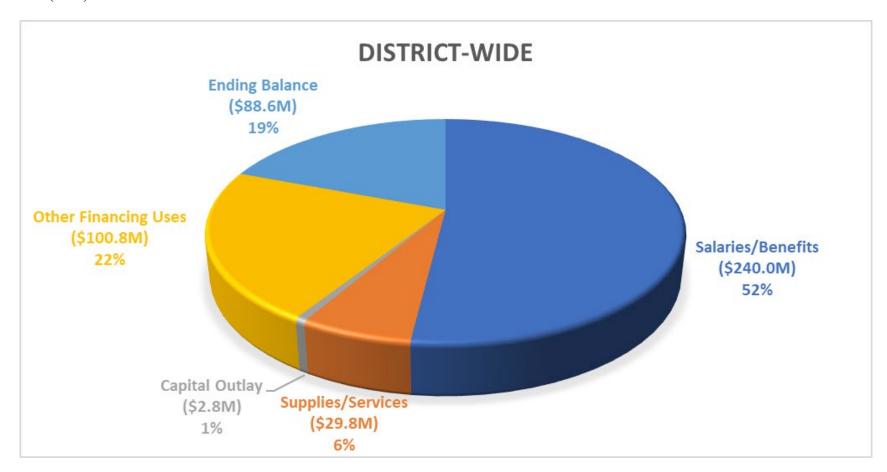
UNRESTRICTED GENERAL FUND REVENUE

The largest segment of the general fund is the *unrestricted portion*, which includes \$354.5 million in total revenues and other sources of funds and \$107.5 million in beginning fund balance for a grand total of \$462.0 million. This fund accounts for resources for the general-purpose programs of the District (77% of the activity). This is an increase of \$17.8 million over last year primarily due to projected increases in property taxes and COLA. Of the total revenues and other sources, 46% is equivalent to the amount that would be calculated in the SCFF assuming funding for COLA. The total amount that is equivalent to what would be potentially received from state apportionment funding is determined by the State Budget Act and is distributed to the 73 community college districts by formulas developed by the California Community Colleges Chancellor's Office. The District will not receive state apportionment funding because local property taxes and student enrollment fees exceed the calculation entitlement. The remaining part of the unrestricted resources comes from Excess Property Taxes for Basic Aid (18%), Other State Sources (6%), including EPA funds and Lottery, Other Local Sources (4%), including non-resident tuition, interest, and ground leases, and Other Financing Sources (3%), including sale of surplus and interfund transfers. The beginning balance, carried forward from the prior year, is 23% of available unrestricted funds.

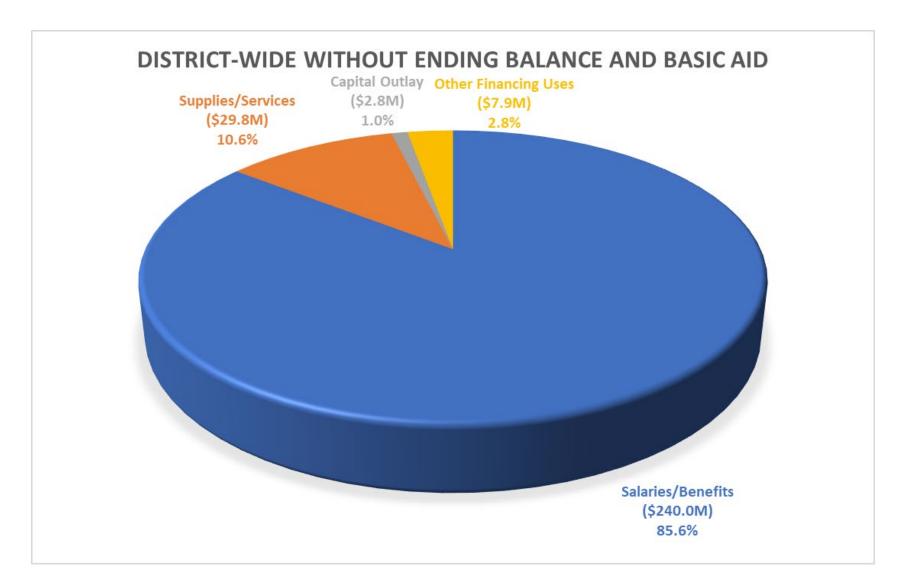


UNRESTRICTED GENERAL FUND OPERATING EXPENDITURES

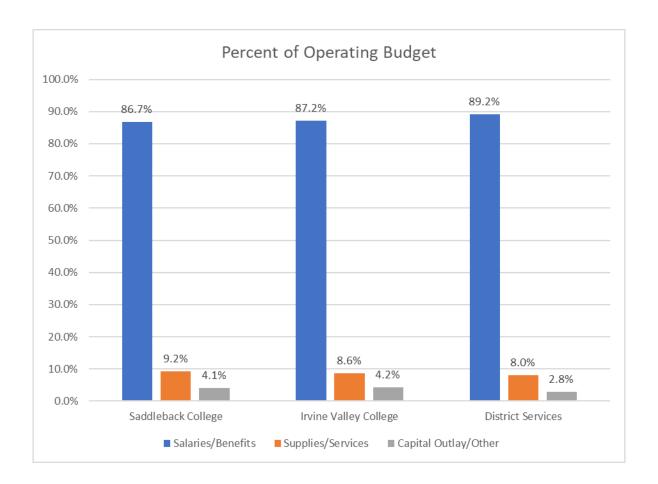
As is common with most other community college districts, the largest category of unrestricted expenditures, representing 52%, is for the Salaries and Benefits of our faculty, staff, and management team members. The remaining unrestricted expenditures cover Supplies and Services (6%), including utilities, insurance, professional development activities, auditing and legal fees, and other operating needs; Capital Outlay (1%) for equipment and library purchases; Other Financing Uses (22%) for basic aid projects and other transfers out; and Ending Fund Balance (19%).



Since the District is community-supported (basic aid), the percentages shown on the previous page are somewhat skewed due to the basic aid transfers out. Therefore, the following chart has been included in order to monitor the salaries and benefits percentage of overall expenditures excluding the basic aid transfers out and ending fund balances. When we remove the basic aid transfers out and ending fund balances, the percentage of salaries and benefits to total expenditures is at 85.6%, lower than other community college districts that are not community-supported.



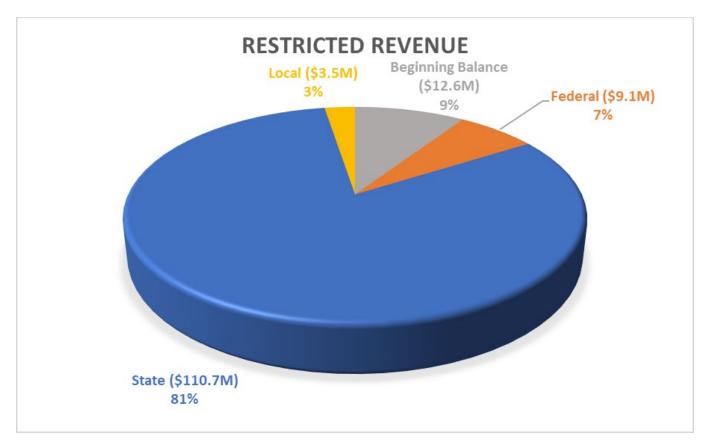
As previously mentioned, most of the expenditures in the unrestricted general fund operating budgets are for employee salaries and benefits. As seen on the following chart, Saddleback College's salaries and benefits equal 86.7% of its operating budget (this is up from current year's 85.5%); Irvine Valley College's salaries and benefits equal 87.2% of its operating budget (this is the down from current year's 88.2%); and District Services salaries and benefits equal 89.2% of its operating budget (this is up from current year's 88.9%). These costs reflect the existing salary rates and benefit cost increases.



For fiscal prudence, the District-wide recommended budget target for overall staff costs falls within 88-92% of the total budget so there are sufficient resources for instructional materials, equipment, and other operational costs. It is advisable to be on the low end of the range.

RESTRICTED GENERAL FUND

The other segment of the general fund is the *restricted portion (categorical programs and grants)*, representing approximately \$136 million (23%) of the general fund activity. This fund accounts for federal, state, and local money that must be spent for a specific purpose by law or agreement. Examples of these programs, which are mostly services targeted for specific population groups, are: Career and Technical Education, Student Equity and Achievement (SEA) Program, Strong Workforce, Extended Opportunity Programs and Services (EOPS), Disabled Students Programs and Services (DSPS), and California Adult Education Program. The restricted general fund increased by \$40 million from the current year primarily due to the COLA increases to many programs and new funding for COVID-19 Recovery Block Grant and Mathematics, Engineering, Science Achievement Program. All federal, state, and local grants and categorical funding are recognized in the restricted general funds of the District and are used primarily by the colleges for support to educational programs and specialized activities.



A summary of restricted fund programs is provided below.

	S	addle back]	rvine Valley	District			
Program		College		College	Services	D	is trict-wide	Total
Federal Funds:	\$	6,699,433	\$	2,387,906	\$ -	\$	-	\$ 9,087,339
AANAPISI Project Director				618,503				618,503
College Work Study		432,073		231,221				663,294
Developing Hispanic Serving Institutions Program Title V		1,115,735						1,115,735
Financial Aid Administration		30,000		23,000				53,000
Regional Alliance in STEM Education - CSUF Subaward		25,113		7,671				32,784
Institute of Education Sciences - UC Davis Subaward		15,427		19,848				35,275
National Science Foundation		3,558,071		3,200				3,561,271
Perkins		857,515		333,478				1,190,993
Saving Veterans With Interventions Pilot		240,905		273,756				514,661
Science Technology Engineering and Math				825,495				825,495
Temporary Assistance for Needy Families (TANF)		58,061		47,734				105,795
Veterans Affairs Reporting Fees				4,000				4,000
WIOA Adult Education		366,533						366,533
State Funds:	\$	67,118,897	\$	42,446,594	\$ 1,095,911	\$	75,450	\$ 110,736,858
Access and Persistence thru Basic Needs Support				337,000				337,000
AANHPI Student Achievement Program		301,394		301,394				602,788
Adult Education Block Grant		3,446,862		852,495				4,299,357
BFAP Student Financial Aid Administration		685,122		440,403				1,125,525
Cal LAW		99,000						99,000
California Apprenticeship Initiative		1,470,000						1,470,000
California College Promise		2,985,952		3,665,579				6,651,531
Californians for All CCC				591,196				591,196
CalWORKs		459,864		291,520				751,384
Campus Safety and Sexual Assault		276						276
Child Development Training Consortium		32,200						32,200
Classified Professional Development							75,450	75,456
College and Career Access Pathways Instructional Materials		20,436		44,362				64,798
College Promise Grants (BOG Fee Waiver Admin)		130,213		82,068				212,281
Cooperative Agencies Resources for Educ. (CARE)		224,930		156,464				381,394
COVID-19 Recovery Block Grant		10,705,714		6,377,876				17,083,590

	Saddleback	Irvine Valley	District		
Program	College	College	Services	District-wide	Total
Culturally Competent Faculty Professional Development	41,698				41,698
Culturally Responsive Pedagogy & Practices	300,000				300,000
Disabled Student Programs and Services (DSPS)	4,795,899	1,417,384			6,213,283
Dreamer Resource Liaisons	283,546	286,253			569,799
Employer Engagement Funds	210,941				210,941
Employment Training Panel		46,677			46,677
Equal Employment Opportunity			45,166		45,166
Equal Employment Opportunity Best Practices			435,109		435,109
Equal Employment Opportunities Innovative Best Practices			300,000		300,000
Equitable Placement, Support and Completion (AB 1705)	674,926	445,047			1,119,973
Extended Opportunity Program and Services (EOPS)	1,511,928	1,845,236			3,357,164
Financial Aid Technology	101,328	40,945			142,273
Food and Housing Insecurity	538,680	415,116			953,796
Foster Kinship Care	556,725				556,725
Guided Pathways	230,583	160,758			391,341
Innovation and Effectiveness Grant			123,802		123,802
Integrated Basic Needs Center	1,046,093	712,270			1,758,363
Invention and Inclusive Innovation	13,259				13,259
Learning Aligned Employment Program	1,969,276	1,759,387			3,728,663
LGBTQ+	289,833	177,848			467,681
Mathematics, Engineering, Science Achievement Program	1,650,137	672,030			2,322,167
Mental Health Services	839,496	591,930			1,431,426
NEXTUP	2,140,459	936,666			3,077,125
Nursing Education	224,259	-			224,259
OC Pathways K-16	500,000	100,000			600,000
OCDE K16 Regional Workforce Director		300,000			300,000
Physical Plant and Instructional Equipment	1,120,808	3,026,498			4,147,306
Puente Project		36,844			36,844
Real Estate Education	181,906				181,906
Regional Equity and Recovery Partnerships	139,459				139,459
Rising Scholars	356,242	382,500			738,742
Seamless Transfer of Ethnic Studies	48,695	48,695			97,390
State Lottery	1,080,000	830,500			1,910,500

	S	Saddle back	vine Valley	District		
Program		College	College	Services	District-wide	Total
Strong Workforce		7,286,211	2,841,085			10,127,296
Student Equity and Achievement Program		13,133,112	5,287,418			18,420,530
Student Retention and Enrollment		1,600,878	1,027,532			2,628,410
Student Success Completion Grant		2,903,020	3,159,889			6,062,909
Systemwide Technology and Data Security		40,744	42,483	191,834		275,061
UCR - Learning Labs		52,352				52,352
Veteran Credit Articulation Track Award		272,010				272,010
Veteran Resource Center		241,062	2,515,246			2,756,308
Zero Textbook Cost Program		181,369	200,000			381,369
Local and Other Funds:	\$	2,171,836	\$ 1,298,281	\$ -	-	\$ 3,470,117
Health Fee Services		967,000	700,000			1,667,000
Parking Fee Services		897,800	566,000			1,463,800
Material Fees		78,555	18,585			97,140
UCI - Joint Graduate Student/Family Internship Program			13,696			13,696
Veterans Affairs Reporting Fees		8,000				8,000
Warne Family Endowment		201,976				201,976
Arthur N. Rupe Foundation Grant		18,505				18,505
Total Restricted General Fund	\$	75,990,166	\$ 46,132,781	\$ 1,095,911	\$ 75,456	\$ 123,294,314

FISCAL STABILITY AND RESERVE FOR ECONOMIC UNCERTAINTIES

Reserve funds are an important financial solvency safeguard. Examples of needs for the reserve for economic uncertainties are revenue shortfalls, unexpected repairs, and enrollment declines occurring during the year.

Based on BP 6200 – *Budget Preparation*, the 2023-24 Adopted Budget includes a reserve for economic uncertainties in the amount of \$27,451,649 which is made up of a reserve for contingency of 7.5 percent of unrestricted operating funds, totaling \$18,414,362 and a reserve for contingency of 3.5 percent of unrestricted operating funds, totaling \$9,037,287. Based upon BP 6210 – *Basic Aid Funds Allocation Process*, the 2023-24 Adopted Budget includes a basic aid reserve for unrealized tax collections of 20 percent plus unallocated funds totaling \$19,293,002. These three reserves combined meet the State Chancellor's Office recommended reserve level of the two months of unrestricted general fund operating expenditures.

As shown below, Saddleback College, Irvine Valley College, and District Services have all budgeted prudent reserves within each of their operating budgets.

General	General Fund Reserves (Ending Balances) 2023-24 Adopted Budget											
	S	Saddleback College	In	vine Valley College		District Services		Basic Aid		Other		Total
Components of Ending Fund Bal	ance											
Economic Uncertainties	\$	5,006,848	\$	3,202,177	\$	828,262			\$	18,414,362	\$	27,451,649
Basic Aid							\$	19,293,002			\$	19,293,002
Nonspendable Fund Balance					\$	57,462					\$	57,462
Unassigned	\$	16,021,159	\$	16,571,551	\$	9,204,441	\$	-	\$	-	\$	41,797,151
Total	\$	21,028,007	\$	19,773,728	\$	10,090,165	\$	19,293,002	\$	18,414,362	\$	88,599,264
% of Total Uses of Funds		14%		21%		42%						

BASIC AID STATUS

A "community-supported" or basic aid district is one that receives more revenue from local sources (property taxes and student enrollment fees) than it would receive in total for state apportionment. The District, therefore, is self-sufficient and does not rely on state apportionment for general operations. The portion of property taxes received above the state calculated allocation is referred to as Basic Aid Receipts. The District returned to its status as a community supported district in 1999-2000 and has received basic aid receipts as follows:

Fiscal Year	Basic Aid Receipts
1999 - 2019	\$847,194,731
2019 - 2020	\$ 89,488,558
2020 - 2021	\$ 98,757,870
2021 - 2022	\$ 100,870,803
2022 - 2023	\$ 96,138,071

The District estimates that property tax receipts above the state calculated allocation amount for 2023-24 and future years to be as follows:

Fiscal Year	Basic Aid Receipts
2023 - 2024	\$ 84,303,506
2024 - 2025	\$ 89,403,200
2025 - 2026	\$ 92,013,200
2026 - 2027	\$ 94,950,200

The 2023-24 basic aid receipts have decreased since the Tentative Budget due to a decrease in estimated secured property taxes based on actual 2022-23 tax collections.

The assumptions used to estimate basic aid funds for 2023-24 include a SCFF funding COLA of 8.22%. For the following years, SCFF COLA are estimated at 3.94%, 3.29%, and 3.19%, respectively, and growth is estimated at 0.0% for all years.

The Orange County Auditor Controller's office is consulted regularly in order to conservatively project the District's property tax revenue in conjunction with historical trends. Secured property taxes for 2023-24, and subsequent years, are budgeted with a 3.5% increase over the prior year. Unsecured taxes, supplemental taxes, and homeowners' taxes are estimated to remain constant for all years.

Board Policy and Administrative Regulation 6210 – *Basic Aid Funds Allocation Process* guide the Basic Aid allocation calculation and process. The District Resource Allocation Council (DRAC) followed this process for its recommendation for allocating the 2023-24 basic aid funds. As this annual process is early in the budget cycle and based on estimates prior to year-end closing, some final adjustments to funds available are made in the adopted budget.

The schedule below shows basic aid funds and projects that are included in the 2023-24 Adopted Budget.

<u>2023-24 RESOURCES</u>	Amount
Balance as of July 1, 2023	\$ 40,074,106
Estimated Receipts 2023-24	\$ 84,303,506
Estimated Property Taxes for Basic Aid	\$ 124,377,612
Contingency for Unrealized Tax Collections (20%)	\$ (16,860,701)
Unallocated Funds	\$ (2,432,301)
Total Allocated Funds 2023-24	<u>\$ 105,084,610</u>
Budgeted Expenditures	
2023-24 Long-Term Obligations and Fixed Expenses	\$ 32,633,504
Funds for Technology and Capital Projects	\$ 72,451,106
Total Approved and Budgeted Projects	\$ 105,084,610
Basic Aid Projects	
Closed Projects	\$ 453,049,971
Prior Approved Open Projects	\$ 740,077,262
Total Prior Approved Projects	\$ 1,193,127,233
Less Expenses and Commitments as of June 2023	\$ 1,023,034,995
Net Uncommitted Balance	\$ 170,092,238

2023-24 RESOURCES	Amount
New 2023-24 Project Funding	
Long Term Obligations & Fixed Expenses	
DW Credit Card/Bank Fees*	\$ 650,000
Pension Stabilization Trust*	\$ 12,000,000
Retiree Benefits Expenses*	\$ 19,853,504
SOCCCD - Legislative Advocacy Services*	\$ 130,000
Capital Projects/Scheduled Maintenance/Renovation	
DW – ADA Transition Plan Projects*	\$ 3,000,000
DW – ATEP Site Development*	\$ 3,500,000
DW – Planning*	\$ 1,500,000
IVC – Baseball Team Room	\$ 75,000
IVC – EV Chargers*	\$ 277,000
IVC – Fine Arts Promenade Landscape/Hardscape/Coffee Structure*	\$ 7,270,565
SC – ATEP First Building*	\$ 25,232,548
SC – Baseball Turf and Scoreboard Replacement*	\$ 600,000
SC – Science and Math Building*	\$ 12,004,294
SC – SM Electrical	\$ 800,000
SC – Solar Canopy Phase II*	\$ 1,193,258
SC – Student Housing and Village Demolition Phases 1 & 2	\$ 122,041
IT Projects	
DW – Banner Implementation*	\$ 7,700,000
DW – Datacenter UPS Refresh	\$ 155,000
DW – DTSMP Strategic Initiatives for 2023-24	\$ 225,000
DW – HR/Business Service Integrated Software*	\$ 1,475,000
DW – Maintenance, Updates and Modernization of Legacy Systems	\$ 225,000
DW – Replace District-wide Security Log Correlation Platform	\$ 200,000
DW – Student Information System Enhancement*	\$ 1,814,400

<u>2023-24 RESOURCES</u>	Amount
IVC – AB 1111 Common Course Numbering	\$ 125,000
IVC – Campus Desktop Refresh*	\$ 300,000
IVC – DTSMP Baseline - Minor Technology Projects	\$ 550,000
IVC – DTSMP Strategic Initiatives for 2023-24	\$ 525,000
IVC – Palo Alto Firewalls for IVC Servers	\$ 300,000
SC – AB 1111 Common Course Numbering	\$ 125,000
SC – Building Fiber Redundancy	\$ 1,300,000
SC – Business Continuity & Offsite Replication at ATEP	\$ 332,000
SC – DTSMP Strategic Initiatives for 2023-24	\$ 225,000
SC – Palo Alto Firewalls for SC Servers	\$ 300,000
SC – Security Camera Lifecycle	\$ 500,000
SC – Virtual System Refresh / DaaS	\$ 500,000
Total 2023-24 Funded Projects	\$ 105,084,610
Cumulative Total - Basic Aid Approved Projects	\$ 1,298,211,843

^{*}Reflects an augmentation to an existing project

OTHER FUNDS

Community Education Funds (Fund #07 and Fund #09)

The Community Education funds are self-supporting with income derived from community education fees. Both colleges provide community education seminars, short courses, workshops, and programs to support community needs not met by the traditional college curriculum; the instruction is consistent with the mission of the District. The income and expenses from the activities of these programs at Irvine Valley College is accounted for in Fund #07, and at Saddleback College in Fund #09.

Child Development Fund (Fund #12)

The Child Development fund is intended to be self-sufficient. The District operates a child development program at Saddleback College for the benefit of children aged 18 months to 5 years. Services are provided to students and the community on a fee basis. Although the intent is

for self-sufficiency, Saddleback College plans to provide \$280,000 in support from the unrestricted general fund and associated student government fund (18% of funding). The child development program is also not charged for administration or operations and is currently not self-supporting.

Capital Outlay Fund (Fund #40)

The District maintains the Capital Outlay fund to account for the expenditures of capital outlay and scheduled maintenance projects. This fund is further divided by funding sources, i.e., state apportionment for new construction, state scheduled maintenance, local redevelopment funds, basic aid projects, and district/college funded projects. Redevelopment Agency (RDA) funds are received from eight cities within the district, although the state terminated the redevelopment agencies on February 1, 2012. Funds are received based on prior "pass-through" agreements as well as residual funds not needed to pay remaining agency obligations. These funds are distributed each year following the DRAC model allocation.

Major Basic Aid Capital Construction Projects:

- Saddleback College projects include: a) Gateway Building construction; b) Science Math Building construction; c) Parking Lot 12 Expansion and Softball Field Renovation construction; d) Solar Canopies (first and second phases) design and construction; e) Greenhouse Biology/Horticulture design; f) Baseball Turf and Scoreboard Replacement design; and g) Central Plant design.
- Irvine Valley College projects include: a) Arts Village construction; b) Fine Arts Promenade Landscape/Hardscape/Coffee Structure/ Performing Arts Yard renovation design and construction; c) Parking Lot 7 temporary to permanent/sidewalk to baseball design; d) B200 Physical Sciences B222 construction; and e) Student Services and Student Union Buildings design.
- ATEP project: Saddleback College @ ATEP construction.
- District-wide project: ADA Transition Plan projects design.

Major Basic Aid Technology Initiatives: This year's approved basic aid technology projects recommended by the District-wide Technology Committee (DTC) fall into three major categories. The first category is enterprise resource planning (ERP) software, such as Workday's cloud-based software for human capital management and finance and SOCCCD's internally created Student Information System (SIS). This category includes funds reserved to implement unfunded statewide mandates.

The second category consists of major district-wide technology projects such as Banner implementation, Datacenter UPS refresh, District Technology Strategic Master Plan (DTSMP) strategic initiatives, replacement of district-wide security log correlation platform, and maintenance, updates, and modernization of the legacy system.

The final category consists of college-requested items such as DTSMP strategic initiatives, Palo Alto firewalls, security camera updates, AB1111 common course numbering, and upgrades to classroom technology along with faculty and staff computers.

The following table depicts the Capital Outlay fund expenditures and ending fund balance by type and area:

			Saddleback]	rvine Valley			
Project Description	D	istrict-wide	College		College	Dis	strict Services	Total
Basic Aid Projects:								
CIC Projects	\$	29,261,876	\$ 122,562,345	\$	73,108,382			\$ 224,932,603
IT Projects	\$	19,463,101	\$ 14,440,482	\$	7,033,729			\$ 40,937,312
State Funded Capital Outlay Projects:								
State Portion			\$ 17,991,118	\$	-			\$ 17,991,118
Basic Aid Match			\$ 55,246,371	\$	19,357,594			\$ 74,603,965
State Scheduled Maintenance Projects			\$ 6,499,880	\$	4,021,324			\$ 10,521,204
Locally Funded Capital Outlay Projects	\$	527,205	\$ 2,343,101			\$	244,000	\$ 3,114,306
Non-Resident Capital Outlay Funds			\$ 1,645,743	\$	2,111,857			\$ 3,757,600
Student Housing Planning Grants			\$ 283,000	\$	178,000			\$ 461,000
Redevelopment Funds			\$ 38,342,268	\$	20,109,186	\$	9,579,094	\$ 68,030,548
Future Capital Outlay Project Funds	\$	26,371,358	\$ 18,803,847	\$	11,600,000	\$	16,319,691	\$ 73,094,896
Total	\$	75,623,540	\$ 278,158,155	\$	137,520,072	\$	26,142,785	\$ 517,444,552

Self-Insurance Fund (Fund #68)

The Self-Insurance fund is used to account for the activities of the District's risk management department and the self-funded programs for property, liability, and workers' compensation insurance.

The District belongs to the Statewide Association of Community Colleges (SWACC) Joint Powers Authority for up to \$1,000,000 comprehensive liability insurance and up to \$250,000 for property insurance coverage. The District belongs to the School's Association for Excess Risk (SAFER) Joint Powers Authority for excess insurance coverage for liability losses in excess of \$1,000,000 up to \$50,000,000, and in excess of \$250,000 up to \$500,000,000 for excess property coverage. These pools have stabilized the cost of insurance coverage in recent years. Our deductibles for insurance are as follows: Liability = \$50,000; Property = \$5,000; Crime = \$2,500; Cyber Liability = \$125,000; and Equipment Breakdown = \$5,000.

The District belongs to the Protected Insurance Program for Schools and Community Colleges (PIPS) for workers' compensation for \$1 coverage on all claims.

Retiree Benefit Fund (Fund #71)

The District pays premiums for health care coverage for retirees according to Board policies and contract agreements with employee groups. The Retiree Benefit Fund is used to pay retiree benefit premiums that are reimbursed from the Retiree OPEB Trust fund. The current year's annual accrual of retiree benefits for existing employees is also made in this fund.

Retiree Other Post-Employment Benefits (OPEB) Trust Fund (Fund #72)

The Retiree OPEB Trust fund is used to account for the activities of the District's irrevocable trust. An irrevocable trust was established in 2007-08 to fund the OPEB obligation in accordance with GASB 43 and 45 for the purpose of investment and disbursement of funds irrevocably designated for the payment of obligations to eligible employees, former employees, and their eligible dependents for medical, dental, and vision upon retirement.

An actuarial study is conducted annually to update the status of the District's irrevocable trust and determine any unfunded liabilities. The District's OPEB liability was updated in January 2023 with the completion of a required actuarial study. The study provides two estimates:

1) the annual accrual to cover the value of benefits "earned" in the current year for existing employees, and 2) the total projected benefits accrual for employees' past service. The current study estimates the cost for the annual accrual for current employees to be \$7,551,240. The District's actuarial accrued liability for past service is estimated at \$140,574,020 which was underfunded by \$12,302,264. The actuarial determined normal cost of \$7,551,240 and the net unfunded liability of \$12,302,264 are funded in the adopted budget.

Pension Stabilization Trust (PST) Fund (Fund #78)

The PST fund was established to pre-fund the anticipated costs associated with the increase in pension rates. Annual deposits are made to maintain the fund including a \$12 million DRAC allocation for 2023-24. The funds are transferred to the District each year based on actual increased expenditures from the 2015-16 base year for STRS and PERS.

Student Financial Aid Fund (Fund #84)

The Student Financial Aid Fund is used to account for federal and state financial aid funds received and disbursed to students.

Associated Student Government (ASG) Funds (Funds #95 and #96)

The ASG organizations are used to account for the activities of the SC Associated Student Government (ASG) and the IVC Associated Students (ASIVC).

Student Representation Fee Fund (Funds #97)

The Student Representation Fee fund accounts for the fees collected to support student representation efforts at the federal, state, and local level. AB1504 requires community colleges to charge a \$2 fee to all registered students each semester and provide the opportunity to opt out of the fee. \$1 of the fee is remitted to the statewide associated students organization each spring.

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The Adopted Budget for 2023-24 for all District funds is summarized on the following pages.

Ann-Marie Gabel, Vice Chancellor, Business Services Connie Cavanaugh, Executive Director, Fiscal Services

SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT Adopted BUDGET - FISCAL YEAR 2023-2024

		General Fund (01)	Community Education (07),(09)	SC Child Development (12)	Capital Outlay	Self- Insurance (68)	Retiree Benefit & Pension Trust Funds (71),(72),(78)	Student Financial Aid Fund (84)	Associated Student Government Funds (95),(96)	Student Representation Fee Fund (97)	TOTAL ALL FUNDS
BEGINNING FUND BALANCE	9712 \$	120,152,513 \$	3,082,944 \$	36 \$	405,190,969 \$	2,389,445 \$		- 9	728,394 \$	54,617 \$	678,771,052
SOURCES OF FUNDS REVENUES:											
Federal Sources	8100-8199 \$	9,087,339 \$	- \$	141,289 \$	- \$	- \$	200,000 \$	-,,	- \$	- \$	34,485,783
Other State Sources	8600-8699	135,572,330			28,973,322			4,042,473	<u>-</u>	-	168,588,125
Other Local Sources	8800-8899	317,608,054	1,757,320	1,099,885	15,108,871	30,000	6,972,900		531,000	101,000	343,209,030
Total Revenue		462,267,723	1,757,320	1,241,174	44,082,193	30,000	7,172,900	29,099,628	531,000	101,000	546,282,938
OTHER FINANCING SOURCES: Sale of Surplus Fiscal Agent Pass-Thru	8910-8919 \$ 8970-8979	75,000 \$	- \$	- \$	- \$	- \$	- \$	- 9	- \$	- \$	75,000
Interfund Transfers In Other Incoming Transfers	8980-8981 8982-8989	15,432,378	-	280,000	68,171,390	578,279	31,853,504	- -	-	- - -	116,315,551
Total Other Sources	_	15,507,378	-	280,000	68,171,390	578,279	31,853,504		-		116,390,551
BASIC AID ALLOCATION		-	-	-	-	-	-	-	-	-	-
DRAC ALLOCATION	_	<u> </u>	-								
TOTAL SOURCES OF FUNDS	\$	477,775,101 \$	1,757,320 \$	1,521,174 \$	112,253,583 \$	608,279 \$	39,026,404 \$	29,099,628	531,000 \$	101,000 \$	662,673,489
USES OF FUNDS EXPENDITURES:											
Academic Salaries	1000-1999 \$	116,671,140 \$	39,193 \$	13,917 \$	- \$	- \$	- \$	- 9	- \$	- \$	116,724,250
Classified Salaries	2000-2999	78,020,721	867,114	863,239	2,013,686	377,052	-	-	112,199	-	82,254,011
Employee Benefits	3000-3999	88,262,905	413,700	431,365	1,008,997	224,227	5,784,000	-	57,290	-	96,182,484
Supplies & Materials	4000-4999	12,911,710	12,000	29,300	-	1,000	-	-	144,200	-	13,098,210
Services & Other Operating	5000-5999 6000-6999	88,168,961	3,508,257	183,389	23,924,135	247,840	518,050	-	596,963	107,392	117,254,987
Capital Outlay Total Expenditures	6000-6999 _	8,582,807 392,618,244	4,840,264	1,521,210	382,287,397 409,234,215	2,000 852,119	6,302,050		19,000 929,652	107,392	390,891,204 816,405,146
Total Experiatures		002,010,244	4,040,204	1,521,210	400,204,210	002,110	0,302,030		323,032	107,032	010,400,140
OTHER FINANCING USES:											
Interfund Transfers Out	7300-7399 \$	100,853,173 \$	- \$	- \$	- \$	- \$	15,432,378 \$	- 9	\$ 30,000 \$		116,315,551
Other Outgoing Transfers	7400-7499	45.050.000	-	-	-	-	-	-	400.050	48,225	48,225
Payments to Students Total Other Uses	7500-7699	15,856,933 116,710,106	-	 -			15,432,378	<u>29,099,628</u> 29,099,628	130,358 160,358	48,225	45,086,919 161,450,695
Total Other Oses		110,710,100	_	_	_	_	10,402,070	20,000,020	-	40,223	101,400,000
TOTAL USES OF FUNDS	\$	509,328,350 \$	4,840,264 \$	1,521,210 \$	409,234,215 \$	852,119 \$	21,734,428 \$	29,099,628	1,090,010 \$	155,617 \$	977,855,841
SURPLUS / (DEFICIT)	\$	(31,553,249) \$	(3,082,944) \$	(36) \$	(296,980,632) \$	(243,840) \$	17,291,976 \$	- 5	(559,010) \$	(54,617) \$	(315,182,352)
ENDING FUND BALANCE	\$	88,599,264 \$	- \$	- \$	108,210,337 \$	2,145,605 \$	164,464,110 \$	- 5	169,384 \$	- \$	363,588,700
COMPONENTS OF ENDING BALAN	NCE										
Assigned Reserve, Economic Und	certainties \$	27,451,649 \$	- \$	- \$	- \$	- \$	- \$	- 8	- \$	- \$	27,451,649
Assigned Reserve, Basic Aid		19,293,002	-	-	-	-	-	-	-	-	19,293,002
Nonspendable Fund Balance		57,462	-	-	-	-	-	-	-	-	57,462
Restricted Fund Balance		-	-	-	-	-	164,464,110	-	169,384	-	164,633,494
Assigned Fund Balance		- 41,797,151	-	-	108,210,337	2,145,605	-	-	-	=	110,355,942 41,797,151
Unassigned Fund Balance	-	41,/9/,101	<u> </u>		<u>-</u>				<u>-</u>		41,797,131
TOTAL ENDING FUND BALANCE	\$_	88,599,264 \$	\$	\$	108,210,337 \$	2,145,605 \$	164,464,110 \$		169,384 \$	\$_	363,588,700

SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT Adopted BUDGET - FISCAL YEAR 2023-2024

			Sa	ddleback College		Irvir	ne Valley College		D	istrict Services	
			General	General	T-1-1	General	General	T-1-1	General	General	T-4-1
			Fund Unrestricted	Fund Restricted	Total	Fund Unrestricted	Fund Restricted	Total	Fund Unrestricted	Fund Restricted	Total
BEGINNING FUND BALANCE	9712	\$	21,800,042 \$		30,112,110 \$	19,298,428 \$	4,332,227 \$	23,630,655 \$	9,045,810 \$	- \$	9,045,810
SOURCES OF FUNDS REVENUES:			_								
Federal Sources Other State Sources Other Local Sources	8100-8199 8600-8699 8800-8899	\$	- \$ - -	6,699,433 \$ 67,118,897 2,171,836	6,699,433 \$ 67,118,897 2,171,836	- \$ - -	2,387,906 \$ 42,446,594 1,298,281	2,387,906 \$ 42,446,594 1,298,281	- \$ - -	- \$ 1,095,911 -	- 1,095,911 -
Total Revenue		_	-	75,990,166	75,990,166		46,132,781	46,132,781		1,095,911	1,095,911
OTHER FINANCING SOURCES: Sale of Surplus Fiscal Agent Pass-Thru Interfund Transfers In Other Incoming Transfers	8910-8919 8970-8979 8980-8981 8982-8989	\$	- \$ - - -	- \$ - - -	- \$ - - -	- \$ - - -	- \$ - - -	- \$ - - -	- \$ - - -	- \$ - - -	- - - -
Total Other Sources BASIC AID ALLOCATION			-	-	-	-	-	-	-	-	-
DRAC ALLOCATION		_	145,606,275		145,606,275	95,966,072	- -	95,966,072	25,287,257	<u> </u>	25,287,257
TOTAL SOURCES OF FUNDS		\$	145,606,275 \$	75,990,166 \$	221,596,441 \$	95,966,072 \$	46,132,781 \$	142,098,853 \$	25,287,257 \$	1,095,911 \$	26,383,168
USES OF FUNDS EXPENDITURES:											
Academic Salaries Classified Salaries Employee Benefits Supplies & Materials Services & Other Operating Capital Outlay Total Expenditures	1000-1999 2000-2999 3000-3999 4000-4999 5000-5999 6000-6999	\$ 	64,859,742 \$ 26,078,130 36,001,183 954,924 12,478,424 2,680,386 143,052,789	7,035,048 \$ 10,725,327 7,421,470 7,774,491 40,252,083 2,630,157 75,838,576	71,894,790 \$ 36,803,457 43,422,653 8,729,415 52,730,507 5,310,543 218,891,365	39,646,312 \$ 19,238,699 24,362,004 912,677 7,331,080 - 91,490,772	3,731,746 \$ 8,760,870 4,959,905 3,118,571 19,336,877 3,163,764 43,071,733	43,378,058 \$ 27,999,569 29,321,909 4,031,248 26,667,957 3,163,764 134,562,505	1,314,428 \$ 12,586,727 7,724,039 87,200 1,843,729 108,500 23,664,623	83,864 \$ 185,648 72,952 38,347 715,100 - 1,095,911	1,398,292 12,772,375 7,796,991 125,547 2,558,829 108,500 24,760,534
OTHER FINANCING USES: Interfund Transfers Out Other Outgoing Transfers	7300-7399 7400-7499	\$	3,325,521 \$	- \$	3,325,521 \$	4,000,000 \$	- \$	4,000,000 \$	578,279 \$	- \$	578,279
Payments to Students Total Other Uses	7500-7699	_	3,325,521	8,463,658 8,463,658	8,463,658 11,789,179	4,000,000	7,393,275 7,393,275	7,393,275 11,393,275	578,279	-	578,279
TOTAL USES OF FUNDS		\$	146,378,310 \$	84,302,234 \$	230,680,544 \$	95,490,772 \$	50,465,008 \$	145,955,780 \$	24,242,902 \$	1,095,911 \$	25,338,813
SURPLUS / (DEFICIT)		\$	(772,035) \$	(8,312,068) \$	(9,084,103) \$	475,300 \$	(4,332,227) \$	(3,856,927) \$	1,044,355 \$	- \$	1,044,355
ENDING FUND BALANCE		\$	21,028,007 \$	- \$	21,028,007 \$	19,773,728 \$	- \$	19,773,728 \$	10,090,165 \$	- \$	10,090,165
COMPONENTS OF ENDING B. Assigned Reserve, Economic Assigned Reserve, Basic Aid		\$	5,006,848 \$	- \$ -	5,006,848 \$	3,202,177 \$	- \$ -	3,202,177 \$	828,262 \$ -	- \$ -	828,262 - 57,462
Nonspendable Fund Balance Restricted Fund Balance Assigned Fund Balance			-	-	-	- - -	- - -	-	57,462 - -	- - -	, -
Unassigned Fund Balance		_	16,021,159	- -	16,021,159	16,571,551	<u> </u>	16,571,551	9,204,441		9,204,441
TOTAL ENDING FUND BALANC	CE	\$	21,028,007 \$	\$	21,028,007 \$	19,773,728 \$	\$	19,773,728 \$	10,090,165 \$	\$	10,090,165

SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT ADOPTED BUDGET - FISCAL YEAR 2023-2024

			Basic Aid				Other						TOTAL				
		_	General		General		General				General		General		General		
			Fund Unrestricted		Fund Unrestricted		Fund Restricted		Total		Fund Unrestricted		Fund Restricted		Fund		
BEGINNING FUND BALANCE	9712	\$	28,718,869	\$	28,645,069	\$		\$	28,645,069	5	107,508,218	\$	12,644,295	\$	120,152,513		
SOURCES OF FUNDS																	
REVENUES:																	
Federal Sources	8100-8199	\$	-	\$	-	\$	-	\$	- \$	6	-	\$	9,087,339	\$	9,087,339		
Other State Sources	8600-8699		-		24,835,472		75,456		24,910,928		24,835,472		110,736,858		135,572,330		
Other Local Sources	8800-8899	_		_	314,137,937	_	75,456	_	314,137,937	_	314,137,937	_	3,470,117	_	317,608,054		
Total Revenue			-		338,973,409		75,456		339,048,865		338,973,409		123,294,314		462,267,723		
OTHER FINANCING SOURCES:																	
Sale of Surplus	8910-8919	\$	-	\$	75,000	\$	-	\$	75,000	5	75,000	\$	-	\$	75,000		
Fiscal Agent Pass-Thru Interfund Transfers In	8970-8979 8980-8981		-		- 15,432,378		-		- 15,432,378		15,432,378		-		15,432,378		
Other Incoming Transfers	8982-8989		-		15,432,376		-		15,432,376		13,432,376		-		15,432,376		
Total Other Sources			-		15,507,378		-	_	15,507,378	_	15,507,378		-	_	15,507,378		
BASIC AID ALLOCATION			84,303,506		(84,303,506)		_		(84,303,506)		_		_		_		
DRAC ALLOCATION		_	-	_	(266,859,604)	_	_	_	(266,859,604)	_	-	_		_			
TOTAL SOURCES OF FUNDS		\$	84,303,506	\$	3,317,677	\$	75,456	\$	3,393,133	6	354,480,787	\$	123,294,314	\$	477,775,101		
USES OF FUNDS EXPENDITURES:																	
Academic Salaries	1000-1999	\$	_	\$	_	\$	_	\$	- 9	8	105,820,482	\$	10,850,658	\$	116,671,140		
Classified Salaries	2000-2999	Ψ.	-	•	445,320	Ψ.	_	Ψ	445,320		58,348,876	*	19,671,845	Ψ	78,020,721		
Employee Benefits	3000-3999		-		7,721,352		-		7,721,352		75,808,578		12,454,327		88,262,905		
Supplies & Materials	4000-4999		-		25,500		-		25,500		1,980,301		10,931,409		12,911,710		
Services & Other Operating	5000-5999		780,000		5,356,212		75,456		5,431,668		27,789,445		60,379,516		88,168,961		
Capital Outlay Total Expenditures	6000-6999	_	780.000	_	13,548,384	_	75.456	_	13,623,840	_	2,788,886 272,536,568	_	5,793,921 120,081,676	_	8,582,807 392,618,244		
•					. 0,0 . 0,00 .		. 0, .00		.0,020,0.10		2.2,000,000		120,001,010		002,010,211		
OTHER FINANCING USES:		_		_		_		_				_		_			
Interfund Transfers Out Other Outgoing Transfers	7300-7399 7400-7499	\$	92,949,373	\$	-	\$	-	\$	- 9	5	100,853,173	\$	-	\$	100,853,173		
Payments to Students	7500-7699		-		-		-		-		-		15,856,933		15,856,933		
Total Other Uses	7000 7000	-	92,949,373	_	-	-	-	-	-	_	100,853,173	-	15,856,933	-	116,710,106		
TOTAL USES OF FUNDS		\$	93,729,373	\$	13,548,384	\$	75,456	\$	13,623,840	6	373,389,741	\$	135,938,609	\$	509,328,350		
SURPLUS / (DEFICIT)		\$	(9,425,867)	\$	(10,230,707)	\$	-	\$	(10,230,707)	6	(18,908,954)	\$	(12,644,295)	\$	(31,553,249)		
			40.000.000	•	40.444.000	•		•	40.444.000			•		•			
ENDING FUND BALANCE		\$	19,293,002	\$	18,414,362	\$	•	\$	18,414,362	5	88,599,264	\$	-	\$	88,599,264		
COMPONENTS OF ENDING BA	LANCE																
Assigned Reserve, Economic	Uncertainties	\$		\$	18,414,362	\$	-	\$	18,414,362	5	27,451,649	\$	-	\$	27,451,649		
Assigned Reserve, Basic Aid			19,293,002		-		-		-		19,293,002		-		19,293,002		
Nonspendable Fund Balance Restricted Fund Balance			-		- -		-		-		57,462		<u>-</u>		57,462		
Assigned Fund Balance			-		-		-		-		-		-		-		
Unassigned Fund Balance		_		_	-	_		_		_	41,797,151	_		_	41,797,151		
TOTAL ENDING FUND BALANC	E	\$	19,293,002	\$	18,414,362	\$	_	\$	18,414,362	6	88,599,264	\$	_	\$	88,599,264		
		· -		_	, , , ,	_		_		-		-		-	,		

SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT ADOPTED BUDGET - FISCAL YEAR 2023-2024

			Comr	mun	ity Education	Fu	ınds		Re	etire	ee Benefit & P	ens	sion Trust Fun	unds							
	•		Saddleback College (09)		College (07)		Total		Retiree Benefit Fund (71)	F	Retiree (OPEB Trust Fund (72)) P	ension Stabilit Trust Fund (78)	y	Total						
BEGINNING FUND BALANCE	9712	\$	2,796,476	\$	286,468	\$	3,082,944	\$	-	\$	137,947,909	\$	9,224,225	\$	147,172,134						
SOURCES OF FUNDS REVENUES:																					
Federal Sources Other State Sources	8100-8199 8600-8699	\$	-	\$	-	\$	-	\$	200,000	\$	-	\$	-	\$	200,000						
Other Local Sources	8800-8899		1,657,320		100,000		1,757,320		10,900		5,500,000		1,462,000		6,972,900						
Total Revenue		-	1,657,320	_	100,000	_	1,757,320		210,900	-	5,500,000		1,462,000	-	7,172,900						
OTHER FINANCING SOURCES: Sale of Surplus	8910-8919	¢	_	\$		\$		\$	_	\$	_	\$	_	\$							
Fiscal Agent Pass-Thru	8970-8979	φ	-	φ	-	φ	-	φ	-	φ	-	φ	-	Φ	-						
Interfund Transfers In Other Incoming Transfers	8980-8981 8982-8989	_	- -		<u>-</u>		<u>-</u>		6,582,400	_	13,271,104 -		12,000,000	_	31,853,504						
Total Other Sources			-		-		-		6,582,400		13,271,104		12,000,000		31,853,504						
BASIC AID ALLOCATION DRAC ALLOCATION		_	<u> </u>	_	<u> </u>	_	<u>-</u>				-		-	_	<u>-</u>						
TOTAL SOURCES OF FUNDS		\$	1,657,320	\$	100,000	\$	1,757,320	\$	6,793,300	\$	18,771,104	\$	13,462,000	\$	39,026,404						
USES OF FUNDS EXPENDITURES:																					
Academic Salaries	1000-1999	\$	13,917	\$	25,276	\$	39,193	\$	-	\$	-	\$	-	\$	-						
Classified Salaries	2000-2999		725,804		141,310		867,114		- - 704 000		-		-		- - 704 000						
Employee Benefits Supplies & Materials	3000-3999 4000-4999		322,183 11,500		91,517 500		413,700 12,000		5,784,000		_		-		5,784,000						
Services & Other Operating	5000-5999		3,380,392		127,865		3,508,257		9,300		448,750		60,000		518,050						
Capital Outlay Total Expenditures	6000-6999	-	4,453,796	_	386,468	_	4,840,264		5,793,300		448,750		60,000	-	6,302,050						
OTHER FINANCING USES: Interfund Transfers Out	7300-7399	\$	_	\$	-	\$	-	\$	-	\$	-	\$	15,432,378	\$	15,432,378						
Other Outgoing Transfers	7400-7499		-		-		-		-		-		-		-						
Payments to Students Total Other Uses	7500-7699	-		_	-	-	-		<u> </u>		-		15,432,378	-	15,432,378						
TOTAL USES OF FUNDS		\$	4,453,796	\$	386,468	\$	4,840,264	\$	5,793,300	\$	448,750	\$	15,492,378	\$	21,734,428						
SURPLUS / (DEFICIT)		\$	(2,796,476)	\$	(286,468)	\$	(3,082,944)	\$	1,000,000	\$	18,322,354	\$	(2,030,378)	\$	17,291,976						
ENDING FUND BALANCE		\$	-	\$	-	\$	-	\$	1,000,000	\$	156,270,263	\$	7,193,847	\$	164,464,110						
COMPONENTS OF ENDING BALAN Assigned Reserve, Economic Unc		\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-						
Assigned Reserve, Basic Aid			-		-		-		-		-		-		-						
Nonspendable Fund Balance Restricted Fund Balance			-		-		-		1,000,000		156,270,263		7,193,847		164,464,110						
Assigned Fund Balance Unassigned Fund Balance		_	<u>-</u>	_	- -	_	- -		-		-			_	-						
TOTAL ENDING FUND BALANCE		\$_		\$_		\$_		\$	1,000,000	\$_	156,270,263	_\$.	7,193,847	\$_	164,464,110						

SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT ADOPTED BUDGET - FISCAL YEAR 2023-2024

			Stud	den	t Financial Ai	id F	und		Associated S	tud	lent Governmer	nt Funds	Student Representation Fee Funds								
	_	,	Saddleback		Irvine Valley				Saddleback	Ir	rvine Valley		Saddleback Irvine Valley								
			College		College		Total		College		College	Total		College	С	ollege		Total			
BEGINNING FUND BALANCE	9712	\$	(84)	\$	(84)	\$	-	\$	(95) 101,394	\$	(96) 627,000 \$	728,394	\$	(97) 54,617	\$	(97)	6	54,617			
SOURCES OF FUNDS																					
REVENUES:																					
Federal Sources	8100-8199	\$	12,912,347	\$	12,144,808	\$	25,057,155	\$	-	\$	- \$	-	\$	-	\$	- \$	3	-			
Other State Sources	8600-8699		1,878,201		2,164,272		4,042,473		-		-	-		-		-		-			
Other Local Sources	8800-8899	_	-		<u> </u>			-	258,000	_	273,000	531,000	_	65,000		36,000		101,000			
Total Revenue			14,790,548		14,309,080		29,099,628		258,000		273,000	531,000		65,000	;	36,000	•	101,000			
OTHER FINANCING SOURCES:																					
Sale of Surplus	8910-8919	\$	-	\$	-	\$	-	\$	-	\$	- \$	-	\$	-	\$	- \$	3	-			
Fiscal Agent Pass-Thru	8970-8979		-		-		-		-		-	-		-		-		-			
Interfund Transfers In Other Incoming Transfers	8980-8981 8982-8989		-		-		-		-		-	-		-		-		-			
Total Other Sources	0902-0909	_	-		-			-		_	 -		_		_	-	_				
DAGIO AID ALL COATION																					
BASIC AID ALLOCATION DRAC ALLOCATION			-		-		-		-		-	-		-		-		-			
TOTAL SOURCES OF FUNDS		\$	14,790,548	\$	14,309,080	\$	29,099,628	\$	258,000	\$	273,000 \$	531,000	\$	65,000	\$	36,000 \$	3	101,000			
									·												
USES OF FUNDS																					
EXPENDITURES: Academic Salaries	1000 1000	φ		\$		\$		\$	_	Φ	- \$		\$		\$	- \$					
Classified Salaries	1000-1999 2000-2999	Ф	-	Ф	-	ф	-	ф	14,000	Ф	- \$ 98,199	- 112,199	Ф	-	Ф	- 3)	-			
Employee Benefits	3000-2999		-		_		_		1,252		56,038	57,290				-		-			
Supplies & Materials	4000-4999		-		-		-		79,400		64,800	144,200		_		-		-			
Services & Other Operating	5000-5999		-		-		-		115,000		481,963	596,963		89,392		18,000	•	107,392			
Capital Outlay	6000-6999	_	-		-			-	3,000	_	16,000	19,000	_				_				
Total Expenditures			-		-		-		212,652		717,000	929,652		89,392		18,000	•	107,392			
OTHER FINANCING USES:																					
Interfund Transfers Out	7300-7399	\$	-	\$	-	\$	-	\$	30,000	\$	- \$	30,000	\$		\$	- \$	3	-			
Other Outgoing Transfers	7400-7499				-		-		-		-	-		30,225		18,000		48,225			
Payments to Students	7500-7699	_	14,790,548		14,309,080		29,099,628	-	37,358	_	93,000	130,358	_		_	-	_	40.005			
Total Other Uses			14,790,548		14,309,080		29,099,628		67,358		93,000	160,358		30,225		18,000		48,225			
TOTAL USES OF FUNDS		\$	14,790,548	\$	14,309,080	\$	29,099,628	\$	280,010	\$	810,000 \$	1,090,010	\$	119,617	\$	36,000 \$	3	155,617			
SURPLUS / (DEFICIT)		\$	-	\$	-	\$	-	\$	(22,010)	\$	(537,000) \$	(559,010)	\$	(54,617)	\$	- \$	6	(54,617)			
ENDING FUND BALANCE		\$	-	\$	-	\$	-	\$	79,384	\$	90,000 \$	169,384	\$	-	\$	- \$	6	-			
COMPONENTS OF ENDING BALA	NCE																				
Assigned Reserve, Economic Un	ncertainties	\$	-	\$	-	\$	-	\$	-	\$	- \$	-	\$	-	\$	- \$	3	-			
Assigned Reserve, Basic Aid			-		-		-		-		-	-		-		-		-			
Nonspendable Fund Balance Restricted Fund Balance			-		-		-		79,384		90,000	169,384		-		-		-			
Assigned Fund Balance			-				-		1 3,304		30,000	-		-		-		-			
Unassigned Fund Balance		_			_			_		_	<u> </u>		_				_				
TOTAL ENDING FUND BALANCE		\$_		\$		\$	<u> </u>	\$_	79,384	\$_	90,000 \$	169,384	\$_		\$_	\$	S_				
		-				- '		-		_					_						

Changes from Tentative Budget to Adopted Budget - Fiscal Year 2023-24

Revenues, Expenditures and Change in Fund Balance

							Gene	ral F	und				
				res	tricted General	Fu	nd		R	estr	ricted General	Fun	d
			Tentative		Budget		Adopted		Tentative		Budget		Adopted
BEGINNING FUND BALANCE	9712	\$	92,147,911	\$	Changes 15,360,307	\$	Budget 107,508,218	\$	Budget 10,968,225	\$	1,676,070	\$	Budget 12,644,295
	0	Ψ.	02,111,011		.0,000,00.	Ψ.	.0.,000,2.0	Ψ.	.0,000,220	Ψ.	1,010,010	Ψ.	12,011,200
SOURCES OF FUNDS													
REVENUES:	0400 0400	•		•		•		•	0.000.700	•	(075 070)	•	0.007.000
	8100-8199 8600-8699	Ф	26,579,763	\$	- (1,744,291)	Ф	24,835,472	\$	9,362,709 98,423,122	\$	(275,370) 12,313,736	Ф	9,087,339 110,736,858
	8800-8899		312,630,409		1,507,528		314,137,937		4,254,212		(784,095)		3,470,117
Total Revenues		•	339,210,172		(236,763)	•	338,973,409		112,040,043		11,254,271		123,294,314
OTHER FINANCING SOURCES:													
	8910-8919	\$	75.000	\$	_	\$	75,000	\$	_	\$	_	\$	_
	8970-8979	Ψ	-	Ψ	_	Ψ	-	Ψ	_	Ψ	_	Ψ	_
	8980-8981		14,276,001		1,156,377		15,432,378		898,274		(898,274)		-
J .	8982-8989				-								_
Total Other Financing Sources			14,351,001		1,156,377		15,507,378		898,274		(898,274)		-
BASIC AID ALLOCATION			-		-		-		-		-		-
DRAC ALLOCATION		•			-	•	-			•			-
TOTAL SOURCES OF FUNDS		\$	353,561,173	\$	919,614	\$	354,480,787	\$	112,938,317	\$	10,355,997	\$	123,294,314
USES OF FUNDS													
EXPENDITURES:													
	1000-1999	\$	100,644,232	\$	5,176,250	\$	105,820,482	\$	9,056,897	\$	1,793,761	\$	10,850,658
	2000-2999	•	57,852,118	•	496,758	•	58,348,876	•	18,301,996	•	1,369,849	•	19,671,845
Employee Benefits	3000-3999		76,984,923		(1,176,345)		75,808,578		11,825,040		629,287		12,454,327
	4000-4999		2,015,040		(34,739)		1,980,301		10,529,156		402,253		10,931,409
	5000-5999		28,312,619		(523,174)		27,789,445		53,799,706		6,579,810		60,379,516
Capital Outlay Total Expenditures	6000-6999		1,059,448 266,868,380		1,729,438 5,668,188		2,788,886 272,536,568		5,359,558 108,872,353		434,363 11,209,323		5,793,921 120,081,676
Total Experiences			200,000,300		3,000,100		212,000,000		100,072,333		11,209,323		120,001,070
OTHER FINANCING USES:		_		_		_		_		_		_	
	7300-7399 7400-7499	\$	93,666,321	\$	7,186,852	\$	100,853,173	\$	-	\$	-	\$	-
	7500-7699		-		-		-		15,034,189		822,744		15,856,933
Total Other Financing Uses	7000 7000	•	93,666,321		7,186,852	•	100,853,173		15,034,189	•	822,744		15,856,933
TOTAL USES OF FUNDS		\$	360,534,701	\$	12,855,040	\$	373,389,741	\$	123,906,542	\$	12,032,067	\$	135,938,609
SURPLUS / (DEFICIT)		\$	(6,973,528)	\$	(11,935,426)	\$	(18,908,954)	\$	(10,968,225)	\$	(1,676,070)	\$	(12,644,295)
			(, , ,		. , , ,		, , , ,				(, , ,		, , ,
ENDING FUND BALANCE		\$	85,174,383	\$	3,424,881	\$	88,599,264	\$	-	\$	-	\$	-
COMPONENTS OF ENDING FUND BAI	LANCE												
Assigned Reserve, Economic Uncerta	ainties	\$	27,598,916	\$	(147,267)	\$	27,451,649	\$	-	\$	-	\$	-
Assigned Reserve, Basic Aid			17,112,399		2,180,603		19,293,002		-		-		-
Nonspendable Fund Balance Restricted Fund Balance			-		57,462		57,462		-		-		-
Assigned Fund Balance			-		-		-		-		-		-
Unassigned Fund Balance			40,463,068		1,334,083		41,797,151				<u> </u>		<u> </u>
TOTAL ENDING FUND BALANCE		\$	85,174,383	\$	3,424,881	\$	88,599,264	\$		\$	<u>-</u>	\$.	<u>-</u>

Prior Year Budget to ActualRevenues, Expenditures and Change in Fund Balance

Unrestricted General Fund

									Unitestricted	Gei	iciai i uliu							
				Sad	Idleback College					Irvin	e Valley Colleg	e				District Servic	es	
		_	Revised				Adopted		Revised				Adopted		Revised			Adopted
			Budget		Actual		Budget		Budget		Actual		Budget		Budget	Actual		Budget
			FY 2022-23		FY 2022-23	F	FY 2023-24		FY 2022-23		FY 2022-23		FY 2023-24		FY 2022-23	FY 2022-23		FY 2023-24
BEGINNING FUND BALANCE	9712	\$	19,696,079	\$	19,696,079 \$		21,800,042	\$	16,937,658	\$	16,937,658	\$	19,298,428 \$	\equiv	6,851,208 \$	6,851,20	8 \$ _	9,045,810
SOURCES OF FUNDS																		
REVENUES:																		
Federal Sources	8100-8199	\$	-	\$	- \$	5	-	\$	-	\$	-	\$	- \$	6	- \$		- \$	-
Other State Sources	8600-8699		-		-		-		-		-		-		-		-	-
Other Local Sources	8800-8899	_	314,651		(255,278)			_		_	(166,664)	_			<u> </u>	11		<u> </u>
Total Revenues			314,651		(255,278)		-		-		(166,664)		-		-	11	2	-
OTHER FINANCING SOURCES:																		
Sale of Surplus	8910-8919	\$	-	\$	- \$	5	-	\$	-	\$	-	\$	- \$	5	- \$		- \$	-
Fiscal Agent Pass-Thru	8970-8979		-		-		-		-		-		-		-		-	-
Interfund Transfers In	8980-8981		-		(1,411,160)		-		-		(712,993)		-		-	(196,08	4)	-
Other Incoming Transfers	8982-8989	_	(16,441)		(16,441)			_	<u>-</u>	_	<u>-</u>	_	<u>-</u>		<u> </u>			-
Total Other Financing Sources			(16,441)		(1,427,601)		-		-		(712,993)		-		-	(196,08	4)	-
BASIC AID ALLOCATION			.		-		-		.		.		.				-	.
DRAC ALLOCATION		_	133,921,899	_	133,921,899	_1	145,606,275	_	86,433,982	_	86,433,982	_	95,966,072		22,811,487	22,811,48	<u> 7 </u>	25,287,257
TOTAL SOURCES OF FUNDS		\$	134,220,109	\$	132,239,020 \$	1	145,606,275	\$	86,433,982	\$	85,554,325	\$	95,966,072 \$	5	22,811,487 \$	22,615,51	5 \$	25,287,257
HOTO OF FINIDO																		
USES OF FUNDS																		
EXPENDITURES:	4000 4000		=======================================	_	== 000 004 0			_	07.440.400	_	0= 400 000	_			4 00 4 700 0	4 00 4 00		
Academic Salaries	1000-1999	\$	56,683,916	\$	55,892,824 \$		64,859,742	\$	37,448,438	\$	35,169,622	\$	39,646,312 \$	5	1,304,783 \$	1,294,90		1,314,428
Classified Salaries	2000-2999		23,402,869		22,949,701		26,078,130		18,245,736		18,246,736		19,238,699		11,380,113	11,077,85		12,586,727
Employee Benefits	3000-3999		31,835,868		31,695,888		36,001,183		22,496,704		22,497,429		24,362,004		6,980,322	6,620,50		7,724,039
Supplies & Materials	4000-4999		1,346,878		1,100,414		954,924		974,586		715,906		912,677		88,143	41,37		87,200
Services & Other Operating	5000-5999		8,835,079		8,695,280		12,478,424		6,646,684		3,950,897		7,331,080		1,753,225	838,63		1,843,729
Capital Outlay	6000-6999	_	1,305,782	_	1,068,752	_	2,680,386	_	28,195	_	12,965	_			98,162	76,05		108,500
Total Expenditures			123,410,392		121,402,859	1	143,052,789		85,840,343		80,593,555		91,490,772		21,604,748	19,949,32	8	23,664,623
OTHER ENIANOMIC HOES																		
OTHER FINANCING USES:			0.700.400	_	0.700.400			_		_		_			475.000 0	474.50		
Interfund Transfers Out	7300-7399	\$	8,732,198	\$	8,732,198 \$	•	3,325,521	\$	2,600,000	\$	2,600,000	\$	4,000,000 \$	•	475,000 \$	471,58	5 \$	578,279
Other Outgoing Transfers	7400-7499		-		-		-		-		-		-		-		-	-
Payments to Students	7500-7699	_	0.700.400	_	0.700.400		0.005.504	_		-		_	4 000 000		475.000	474.50	<u>-</u> -	
Total Other Financing Uses			8,732,198		8,732,198		3,325,521		2,600,000		2,600,000		4,000,000		475,000	471,58	5	578,279
TOTAL LIGES OF FUNDS		φ=	132,142,590	_	130,135,057 \$	_	146,378,310	<u>_</u>	00 440 242	φ =	83,193,555	_	95,490,772 \$	_	22,079,748 \$	20,420,91	<u> </u>	24,242,902
TOTAL USES OF FUNDS		\$	132,142,590	\$	130,135,057 \$) 1	146,378,310	ф	88,440,343	Ф	83,193,555	Ф	95,490,772 \$)	22,079,748 \$	20,420,91	3 Þ	24,242,902
SURPLUS / (DEFICIT)		\$	2,077,519	¢	2,103,963 \$		(772,035)	œ I	(2,006,361)	ф	2,360,770	Ф	475,300 \$		731,739 \$	2,194,60	2 6	1,044,355
SURPLUS / (DEFICIT)		φ	2,077,519	φ	2,103,963 \$,	(112,035)	Φ	(2,000,361)	Φ	2,360,770	φ	415,300 \$	•	731,739 p	2,194,60	Δ Φ	1,044,355
ENDING FUND BALANCE		\$	21,773,598	¢.	21,800,042 \$		21,028,007	e .	14,931,297	φ.	19,298,428	¢.	19,773,728 \$		7,582,947 \$	9,045,81	0 0	10,090,165
ENDING FUND BALANCE		Ф	21,113,596	Ф	21,000,042	•	21,020,007	Ф	14,931,297	Ф	19,290,420	Ф	19,773,720 \$	•	1,502,941 \$	9,045,61	O D	10,090,165
COMPONENTS OF ENDING FUND	DALANCE																	
		\$	4 C14 EE2	d.	4 240 400 - Ф		E 006 040	¢.	2 000 246	d.	2 920 774	¢.	2 202 177 .		770 704 ¢	600.00	c •	000.000
Assigned Reserve, Economic Und	enamues	Ф	4,614,553	Ф	4,249,100 \$	•	5,006,848	Ф	3,022,346	Ф	2,820,774	Φ	3,202,177 \$	•	772,791 \$	698,22	Оф	828,262
Assigned Reserve, Basic Aid			-		-		-		-		-		-		-		-	- E7 460
Nonspendable Fund Balance Restricted Fund Balance			-		-		-		-		-		-		-		-	57,462
			-		-		-		-		-		-		-		-	-
Assigned Fund Balance			17 150 045		17 550 042		16 021 150		11 000 0F1		- 16 477 6F4		16 571 551		6 910 156	8,347,58	-	0 204 444
Unassigned Fund Balance		_	17,159,045	_	17,550,942	_	16,021,159	_	11,908,951	_	16,477,654	_	16,571,551		6,810,156	0,347,58	4 –	9,204,441
TOTAL ENDING FUND BALANCE		\$	21,773,598	\$	21,800,042 \$:	21,028,007	¢	14,931,297	\$	19,298,428	\$	19,773,728 \$:	7,582,947 \$	9,045,81	n ¢	10,090,165
TO TAL LINDING FORD BALANCE		Ψ_	21,110,090	Ψ	Z1,000,04Z \$	_	21,020,007	Ψ_	14,331,237	Ψ _	13,230,420	Ψ —	13,113,120 \$	_	1,002,041 P	3,043,61	υ ψ	10,000,100

Prior Year Budget to Actual

			Revenue		and Change in Fu	nd Balance				
			Basic Aid		Unrestricted Ge	neral Fund Other			TOTAL	
	•	Revised Budget FY 2022-23	Actual FY 2022-23	Adopted Budget FY 2023-24	Revised Budget FY 2022-23	Actual FY 2022-23	Adopted Budget FY 2023-24	Revised Budget FY 2022-23	Actual FY 2022-23	Adopted Budget FY 2023-24
BEGINNING FUND BALANCE	9712 \$	31,630,847 \$	31,630,847 \$	28,718,869 \$	24,108,318 \$	24,108,318 \$	28,645,069 \$	99,224,110 \$	99,224,110 \$	107,508,218
SOURCES OF FUNDS										
REVENUES:										
Federal Sources	8100-8199 \$	- \$	- \$	- \$	- \$	3,686 \$	- \$	- \$	3,686 \$	-
Other State Sources Other Local Sources	8600-8699 8800-8899	-	18,011 10,594,010	-	26,516,000 294,325,263	26,111,091 302,933,127	24,835,472 314,137,937	26,516,000 294,639,914	26,129,102 313,105,307	24,835,472 314,137,937
Total Revenues	0000-0099		10,594,010	- -	320,841,263	329.047.904	338.973.409	321.155.914	339.238.095	338,973,409
Total Nevertices		_	10,012,021	_	020,041,200	020,047,004	000,070,400	021,100,014	000,200,000	000,570,405
OTHER FINANCING SOURCES:										
Sale of Surplus	8910-8919 \$	- \$	- \$	- \$	100,000 \$	73,951 \$	75,000 \$	100,000 \$	73,951 \$	75,000
Fiscal Agent Pass-Thru	8970-8979	-	-	-	-	-	-	-	-	-
Interfund Transfers In Other Incoming Transfers	8980-8981 8982-8989	-	-	-	15,732,400	15,732,400	15,432,378	15,732,400 (16,441)	13,412,163 (16,441)	15,432,378
Total Other Financing Sources	0902-0909				15,832,400	15,806,351	15,507,378	15,815,959	13,469,673	15,507,378
Total Calor I manoring Courses					10,002,100	10,000,001	10,007,070	10,010,000	10,100,010	10,007,070
BASIC AID ALLOCATION		85,526,050	85,526,050	84,303,506	(85,526,050)	(85,526,050)	(84,303,506)	-	-	-
DRAC ALLOCATION		<u>-</u>	<u> </u>	<u> </u>	(243,167,368)	(243,167,368)	(266,859,604)	<u> </u>	<u> </u>	-
TOTAL SOURCES OF FUNDS	\$	85,526,050 \$	96,138,071 \$	84,303,506 \$	7,980,245 \$	16,160,837 \$	3,317,677 \$	336,971,873 \$	352,707,768 \$	354,480,787
USES OF FUNDS										
EXPENDITURES:										
Academic Salaries	1000-1999 \$	- \$	- \$	- \$	- \$	- \$	- \$	95,437,137 \$	92,357,351 \$	105,820,482
Classified Salaries	2000-2999				409,875	385,755	445,320	53,438,593	52,660,048	58,348,876
Employee Benefits	3000-3999	-	-	-	9,802,407	6,977,373	7,721,352	71,115,301	67,791,190	75,808,578
Supplies & Materials	4000-4999	-	-	-	25,500	-	25,500	2,435,107	1,857,692	1,980,301
Services & Other Operating	5000-5999	1,480,000	1,057,085	780,000	5,029,934	4,260,958	5,356,212	23,728,481	18,802,857	27,789,445
Capital Outlay	6000-6999							1,432,139	1,157,775	2,788,886
Total Expenditures		1,480,000	1,057,085	780,000	15,267,716	11,624,086	13,548,384	247,586,758	234,626,913	272,536,568
OTHER FINANCING USES:										
Interfund Transfers Out	7300-7399 \$	97,992,964 \$	97,992,964 \$	92,949,373 \$	- \$	- \$	- \$	109,800,162 \$	109,796,747 \$	100,853,173
Other Outgoing Transfers Payments to Students	7400-7499 7500-7699	-	-	-	-	-	-	16,441	-	-
Total Other Financing Uses	7500-7699	97,992,964	97,992,964	92,949,373			- -	109,816,603	109,796,747	100,853,173
TOTAL USES OF FUNDS	\$	99,472,964 \$	99,050,049 \$	93,729,373 \$	15,267,716 \$	11,624,086 \$	13,548,384 \$	357,403,361 \$	344,423,660 \$	373,389,741
SURPLUS / (DEFICIT)	\$	(13,946,914) \$	(2,911,978) \$	(9,425,867) \$	(7,287,471) \$	4,536,751 \$	(10,230,707) \$	(20,431,488) \$	8,284,108 \$	(18,908,954)
SORFEGO (BEFIOTI)	Ψ	(13,340,314)	(2,311,370)	(3,423,007) φ	(1,201,411) \$	4,550,751 ψ	(10,230,707)	(20,431,400) φ	0,204,100 φ	(10,300,334)
ENDING FUND BALANCE	\$	17,683,933 \$	28,718,869 \$	19,293,002 \$	16,820,847 \$	28,645,069 \$	18,414,362 \$	78,792,622 \$	107,508,218 \$	88,599,264
COMPONENTS OF ENDING FUNI										
Assigned Reserve, Economic Un	certainties \$	- \$	- \$	- \$	16,820,847 \$	28,645,069 \$	18,414,362 \$	25,230,537 \$	36,413,170 \$	27,451,649
Assigned Reserve, Basic Aid		17,683,933	28,718,869	19,293,002	-	-	-	17,683,933	28,718,869	19,293,002
Nonspendable Fund Balance		-	-	-	-	-	-	-	-	57,462
Restricted Fund Balance Assigned Fund Balance		-	-	-	-	-	-	-	-	-
Unassigned Fund Balance		-	-		-	-	-	35,878,152	42,376,179	41,797,151
•								 .	 -	

\$ <u>17,683,933</u> \$ <u>28,718,869</u> \$ <u>19,293,002</u> \$ <u>16,820,847</u> \$ <u>28,645,069</u> \$ ____

TOTAL ENDING FUND BALANCE

<u>18,414,362</u> \$ <u>78,792,622</u> \$ <u>107,508,218</u> \$ <u>88,599,264</u>

Prior Year Budget to Actual
Revenues, Expenditures and Change in Fund Balance

						Restricted Ge	ene	ral Fund				
			Sad	ddleback Coll	ege				Irvi	ine Valley Colle	ge	
		Revised				Adopted		Revised		-		Adopted
		Budget		Actual		Budget		Budget		Actual		Budget
		FY 2022-23		FY 2022-23		FY 2023-24		FY 2022-23		FY 2022-23		FY 2023-24
BEGINNING FUND BALANCE 9712	\$	7,632,250	\$	7,632,250	\$	8,312,068	\$	3,804,992	\$	3,804,992	\$	4,332,227
SOURCES OF FUNDS												
REVENUES:												
Federal Sources 8100-8199	9 \$	10.596.963	\$	5.334.629	\$	6.699.433	\$	6.688.763	\$	5.169.048	\$	2,387,906
Other State Sources 8600-8699		61,352,114		28,006,657	•	67,118,897		42,659,908	·	20,114,090		42,446,594
Other Local Sources 8800-8899		2,914,379		1,956,207		2,171,836		1,452,170		1,212,235		1,298,281
Total Revenues		74,863,456		35,297,493		75,990,166		50,800,841		26,495,373		46,132,781
OTHER FINANCING SOURCES:												
Sale of Surplus 8910-8919	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_
Fiscal Agent Pass-Thru 8970-8979		_	Ψ	_	Ψ	_	Ψ	7,200	Ψ	7,200	Ψ	_
Interfund Transfers In 8980-8981		_		_		_		.,200		- ,200		_
Other Incoming Transfers 8982-8989		16,441		16,441		_		_		_		_
Total Other Financing Sources		16,441	•	16,441		-	•	7,200		7,200		-
DACIC AID ALL OCATION												
BASIC AID ALLOCATION DRAC ALLOCATION		-		-		-		-		-		-
DRAC ALLOCATION										<u> </u>		
TOTAL SOURCES OF FUNDS	\$	74,879,897	\$	35,313,934	\$	75,990,166	\$	50,808,041	\$	26,502,573	\$	46,132,781
USES OF FUNDS												
EXPENDITURES:												
Academic Salaries 1000-1999	9 \$	9,163,827	\$	5,662,594	\$	7,035,048	\$	3,839,398	\$	3,607,241	\$	3,731,746
Classified Salaries 2000-2999		14.112.974	-	7.033.899	•	10,725,327	-	7,917,503	•	4,270,890	-	8,760,870
Employee Benefits 3000-3999)	8,849,643		5,180,825		7,421,470		4,519,839		3,172,717		4,959,905
Supplies & Materials 4000-4999)	7,449,140		1,141,381		7,774,491		2,978,949		872,384		3,118,571
Services & Other Operating 5000-5999)	28,711,895		5,989,761		40,252,083		18,383,235		2,158,535		19,336,877
Capital Outlay 6000-6999)	4,190,939		2,062,709		2,630,157		5,209,430		3,098,684		3,163,764
Total Expenditures		72,478,418		27,071,169		75,838,576		42,848,354		17,180,451		43,071,733
OTHER FINANCING USES:												
Interfund Transfers Out 7300-7399	\$	_	\$	_	\$	_	\$	454,807	\$	454,807	\$	_
Other Outgoing Transfers 7400-7499		27,200	•	27,200	Ψ.	_	•		•	.0.,00.	•	_
Payments to Students 7500-7699		10,006,529		7,535,747		8,463,658		11,309,872		8,340,080		7,393,275
Total Other Financing Uses		10,033,729	•	7,562,947		8,463,658	•	11,764,679		8,794,887		7,393,275
TOTAL USES OF FUNDS	\$	82,512,147	\$	34,634,116	\$	84,302,234	\$	54,613,033	\$	25,975,338	\$	50,465,008
SURPLUS / (DEFICIT)	\$	(7,632,250)	\$	679,818	\$	(8,312,068)	\$	(3,804,992)	\$	527,235	\$	(4,332,227)
ENDING FUND BALANCE	\$	-	\$	8,312,068	\$	-	\$	-	\$	4,332,227	\$	-
COMPONENTS OF ENDING FUND BALANCE												
Assigned Reserve, Economic Uncertainties	\$	-	\$	_	\$	-	\$	_	\$	_	\$	-
Assigned Reserve, Basic Aid	•	-		-		-		-		-		-
Nonspendable Fund Balance		-		-		-		-		-		-
Restricted Fund Balance		-		8,312,068		-		-		4,332,227		-
Assigned Fund Balance		-		-		-		-		-		-
Unassigned Fund Balance										-		
TOTAL ENDING FUND BALANCE	\$		\$	8,312,068	\$		\$		\$	4,332,227	\$	

Prior Year Budget to Actual

Revenues, Expenditures and Change in Fund Balance

				Di	strict Service	es		Re	cted Genera	<u>nd</u>			TOTAL	
		•	Revised Budget FY 2022-23		Actual FY 2022-23		Adopted Budget FY 2023-24	Revised Budget FY 2022-23	Actual FY 2022-23	Adopted Budget FY 2023-24	-	Revised Budget FY 2022-23	Actual FY 2022-23	Adopted Budget FY 2023-24
BEGINNING FUND BALANCE	9712	\$		\$		\$		\$ -	\$	\$ -	\$	11,437,242	\$ 11,437,242	\$ 12,644,295
SOURCES OF FUNDS REVENUES: Federal Sources Other State Sources Other Local Sources Total Revenues	8100-8199 8600-8699 8800-8899	\$	- 1,212,547 - 1,212,547	\$	255,524 	\$	1,095,911 - 1,095,911	\$ 93,456	\$ 729,041 	\$ 75,456 - 75,456	\$	17,285,726 105,318,025 4,366,549 126,970,300	\$ 10,503,677 49,105,312 3,168,442 62,777,431	\$ 9,087,339 110,736,858 3,470,117 123,294,314
OTHER ENIANGING COURCES.			, ,-				,,-		-,-	,		.,,	, , ,	., . ,.
OTHER FINANCING SOURCES: Sale of Surplus Fiscal Agent Pass-Thru Interfund Transfers In Other Incoming Transfers Total Other Financing Sources	8910-8919 8970-8979 8980-8981 8982-8989	\$	- - - -	\$	- - - -	\$	- - - -	\$ - - - -	\$ - - - -	\$ - - - -	\$	7,200 - 16,441 23,641	\$ 7,200 - 16,441 23,641	\$ - - - -
BASIC AID ALLOCATION DRAC ALLOCATION		-	-	_	<u>-</u>		<u>-</u>		- -	- -	_	-	 -	 <u>-</u>
TOTAL SOURCES OF FUNDS		\$	1,212,547	\$	255,524	\$	1,095,911	\$ 93,456	\$ 729,041	\$ 75,456	\$	126,993,941	\$ 62,801,072	\$ 123,294,314
USES OF FUNDS EXPENDITURES: Academic Salaries Classified Salaries Employee Benefits Supplies & Materials Services & Other Operating Capital Outlay	1000-1999 2000-2999 3000-3999 4000-4999 5000-5999 6000-6999	\$	82,864 185,834 74,816 63,859 805,174	\$	26,460 186 4,884 10,226 213,768	\$	83,864 185,648 72,952 38,347 715,100	\$ - - - - 93,456	\$ 724,041 - 5,000	\$ - - - - 75,456	\$	13,086,089 22,314,755 13,445,828 10,491,948 47,993,760 9,400,369	\$ 9,296,295 11,304,975 9,082,467 2,023,991 8,367,064 5,161,393	\$ 10,850,658 19,671,845 12,454,327 10,931,409 60,379,516 5,793,921
Total Expenditures			1,212,547		255,524		1,095,911	93,456	729,041	75,456		116,732,749	45,236,185	120,081,676
OTHER FINANCING USES: Interfund Transfers Out Other Outgoing Transfers Payments to Students Total Other Financing Uses	7300-7399 7400-7499 7500-7699	\$	- - -	\$	- - -	\$	- - - -	\$ - - - -	\$ - - -	\$ - - -	\$	354,833 27,200 21,316,401 21,698,434	\$ 454,807 27,200 15,875,827 16,357,834	\$ - - 15,856,933 15,856,933
TOTAL USES OF FUNDS		\$	1,212,547	\$	255,524	\$	1,095,911	\$ 93,456	\$ 729,041	\$ 75,456	\$	138,431,183	\$ 61,594,019	\$ 135,938,609
SURPLUS / (DEFICIT)		\$	•	\$	-	\$	-	\$ -	\$ -	\$ -	\$	(11,437,242)	\$ 1,207,053	\$ (12,644,295)
ENDING FUND BALANCE		\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$	-	\$ 12,644,295	\$ -
COMPONENTS OF ENDING FUND Assigned Reserve, Economic Und Assigned Reserve, Basic Aid Nonspendable Fund Balance Restricted Fund Balance Assigned Fund Balance Unassigned Fund Balance		\$	- - - - -	\$		\$		\$	\$	\$	\$		\$ 12,644,295 -	\$ - - - - -
TOTAL ENDING FUND BALANCE		\$	_	\$		\$		\$ 	\$ _	\$ _	\$_		\$ 12,644,295	\$ <u> </u>

Prior Year Budget to ActualRevenues, Expenditures and Change in Fund Balance

			Com	mur	ity Educatio	n F	unds		SC Ch	ild	l Developme	nt F	und			Ca	pital Outlay Fu	nd	
			Revised Budget FY 2022-23		Actual FY 2022-23		Adopted Budget FY 2023-24		Revised Budget FY 2022-23		Actual FY 2022-23		Adopted Budget FY 2023-24		Revised Budget FY 2022-23		Actual FY 2022-23		Adopted Budget FY 2023-24
BEGINNING FUND BALANCE	9712	\$	2,603,804	\$	2,603,804	\$	3,082,944	\$	36 \$	5	36	\$	36	\$	368,925,058	\$	368,925,058	\$	405,190,969
SOURCES OF FUNDS REVENUES: Federal Sources Other State Sources Other Local Sources Total Revenues	8100-8199 8600-8699 8800-8899	\$_	1,929,454 1,929,454	\$	- - 1,791,817 1,791,817	\$	1,757,320 1,757,320	\$	221,089 \$ 1,100,300 1,321,389	_	79,800 - 959,570 1,039,370	\$	141,289 - 1,099,885 1,241,174	\$_	58,972,006 11,195,000 70,167,006	\$	29,937,088 17,098,321 47,035,409	\$	28,973,322 15,108,871 44,082,193
OTHER FINANCING SOURCES: Sale of Surplus Fiscal Agent Pass-Thru Interfund Transfers In Other Incoming Transfers Total Other Financing Sources	8910-8919 8970-8979 8980-8981 8982-8989	\$	- 200,212 - 200,212	\$	200,212	\$	- - - -	\$	- \$ - 411,743 - 411,743	_	- 411,743 - 411,743	\$	280,000	\$	99,473,014 - 99,473,014	\$	99,473,014 - 99,473,014	\$ 	68,171,390 - 68,171,390
BASIC AID ALLOCATION DRAC ALLOCATION		_	- -	_	- -		<u>-</u>	,	- -	_	- -		- -	-	- -		- -		
TOTAL SOURCES OF FUNDS		\$	2,129,666	\$	1,992,029	\$	1,757,320	\$	1,733,132 \$	6	1,451,113	\$	1,521,174	\$	169,640,020	\$	146,508,423	\$	112,253,583
USES OF FUNDS EXPENDITURES: Academic Salaries Classified Salaries Employee Benefits Supplies & Materials Services & Other Operating Capital Outlay Total Expenditures	1000-1999 2000-2999 3000-3999 4000-4999 5000-5999 6000-6999	\$	43,718 752,480 379,656 9,042 3,548,574 	\$	24,584 558,071 242,501 8,746 678,987 - 1,512,889	\$	39,193 867,114 413,700 12,000 3,508,257 - 4,840,264	\$	58,956 \$ 969,922 425,477 16,336 43,170 - 1,513,861	_	33,325 893,979 404,998 15,277 23,734 - 1,371,313	\$	13,917 863,239 431,365 29,300 183,389 - 1,521,210	\$	2,003,595 904,654 107,363 30,873,214 504,279,853 538,168,679	\$	1,974,355 902,444 38,524 13,332,127 93,995,062 110,242,512	\$	2,013,686 1,008,997 - 23,924,135 382,287,397 409,234,215
OTHER FINANCING USES: Interfund Transfers Out Other Outgoing Transfers Payments to Students Total Other Financing Uses	7300-7399 7400-7499 7500-7699	\$ _	- - -	\$	- - -	\$	- - -	\$	- \$ - 219,307 219,307	-	79,800 79,800	\$	- - -	\$	- - -	\$	- - -	\$	- - -
TOTAL USES OF FUNDS		\$	4,733,470	\$	1,512,889	\$	4,840,264	\$	1,733,168 \$	6	1,451,113	\$	1,521,210	\$	538,168,679	\$	110,242,512	\$	409,234,215
SURPLUS / (DEFICIT)		\$	(2,603,804)	\$	479,140	\$	(3,082,944)	\$	(36) \$	6	-	\$	(36)	\$	(368,528,659)	\$	36,265,911	\$	(296,980,632)
ENDING FUND BALANCE		\$	-	\$	3,082,944	\$	-	\$	- \$	6	36	\$	-	\$	396,399	\$	405,190,969	\$	108,210,337
COMPONENTS OF ENDING FUN Assigned Reserve, Economic U Assigned Reserve, Basic Aid Nonspendable Fund Balance Restricted Fund Balance Assigned Fund Balance Unassigned Fund Balance			- - - -	\$	- - - 3,082,944 -	\$	- - - -	\$	- \$ - - - - -	_	- - - - 36	\$	- - - -	\$	- - - 396,399 -	\$	- - - - 405,190,969 -	\$ -	- - - - 108,210,337
TOTAL ENDING FUND BALANCE		\$	-	\$	3,082,944	\$		\$	\$	§ _	36	\$	<u>-</u>	\$_	396,399	\$	405,190,969	\$	108,210,337

SOUTH ORANGE COUNTY COMMUNITY COLLEGE DISTRICT Prior Year Budget to Actual

Revenues, Expenditures and Change in Fund Balance

				Sel	f-Insurance Fund			Retire	ee E	Benefit & OPEE	3 Fu	ınds		Pensio	on S	tabilization Tri	ust Fı	und
			Revised			Adopted		Revised				Adopted		Revised				Adopted
			Budget FY 2022-23		Actual FY 2022-23	Budget FY 2023-24		Budget FY 2022-23		Actual FY 2022-23		Budget FY 2023-24		Budget FY 2022-23		Actual FY 2022-23		Budget FY2023-24
BEGINNING FUND BALANCE	9712	\$	2,774,685	\$	2,774,685 \$		\$	131,348,806	\$	131,348,806	\$	137,947,909		14,280,015	\$	14,280,015		9,224,225
			•		· · ·			· · ·	_	· · ·		, ,	_	· · ·	_			<u> </u>
SOURCES OF FUNDS																		
REVENUES: Federal Sources	8100-8199	¢.		\$	- \$		\$	275,351	¢.	275,351	¢.	200,000	φ	_	¢.	_	¢	
Other State Sources	8600-8699	Φ	-	Ф	- Φ	-	Ф	2/5,351	Φ	275,351	Φ	200,000	Ф	-	Φ	-	φ	-
Other Local Sources	8800-8899		48,049		64,065	30,000		16,571,200		16,571,200		5,510,900		500,000		1,399,077		1,462,000
Total Revenues			48,049	_	64,065	30,000		16,846,551	_	16,846,551	•	5,710,900		500,000	_	1,399,077		1,462,000
OTHER FINANCING SOURCES:	0040 0040	•		•	•		•		•		•		Φ.		•		•	
Sale of Surplus Fiscal Agent Pass-Thru	8910-8919 8970-8979	\$	-	\$	- \$	-	\$	- :	Ъ	-	\$	-	Ъ	-	Ъ	-	Þ	-
Interfund Transfers In	8980-8981		475,000		471,585	578,279		5,060,996		5,060,996		19,853,504		7,000,000		7,000,000		12,000,000
Other Incoming Transfers	8982-8989		-		-	-		-		-		-		- ,000,000		-		-
Total Other Financing Sources			475,000	_	471,585	578,279		5,060,996	_	5,060,996		19,853,504		7,000,000	_	7,000,000		12,000,000
BASIC AID ALLOCATION DRAC ALLOCATION			-		-	-		-		-		-		-		-		-
DRAC ALLOCATION		_	<u>-</u>		<u>-</u>				-						_	<u>-</u>	_	
TOTAL SOURCES OF FUNDS		\$	523,049	\$	535,650 \$	608,279	\$	21,907,547	\$	21,907,547	\$	25,564,404	\$	7,500,000	\$	8,399,077	\$	13,462,000
USES OF FUNDS																		
EXPENDITURES:																		
Academic Salaries	1000-1999	\$	-	\$	- \$	-	\$	- :	\$	-	\$	-	\$	-	\$	-	\$	-
Classified Salaries	2000-2999		393,614		393,614	377,052		-		-		-		-		-		-
Employee Benefits	3000-3999		205,083		205,080	224,227		12,277,126		12,277,126		5,784,000		-		-		-
Supplies & Materials	4000-4999		1,770		909	1,000						-		-				-
Services & Other Operating Capital Outlay	5000-5999 6000-6999		506,246 10,000		321,287	247,840 2.000		438,767		438,767		458,050		80,000		42,704		60,000
Total Expenditures	0000-0999	_	1,116,713	-	920.890	852,119		12.715.893	-	12,715,893		6,242,050	_	80.000	-	42.704	_	60.000
rotal Exponential Co			1,110,710		020,000	002,110		12,7 10,000		12,7 10,000		0,212,000		00,000		12,701		00,000
OTHER FINANCING USES:																		
Interfund Transfers Out	7300-7399	\$	-	\$	- \$	-	\$	2,592,551	\$	2,592,551	\$	-	\$	15,732,400	\$	13,412,163	\$	15,432,378
Other Outgoing Transfers	7400-7499		-		-	-		-		-		-		-		-		-
Payments to Students Total Other Financing Uses	7500-7699		-		-			2,592,551	-	2,592,551			_	15,732,400	-	13,412,163	_	15,432,378
Total Other I marking Oses			_		_	_		2,392,331		2,092,001		_		13,732,400		13,412,103		13,432,370
TOTAL USES OF FUNDS		\$	1,116,713	\$	920,890 \$	852,119	\$	15,308,444	\$	15,308,444	\$	6,242,050	\$	15,812,400	\$	13,454,867	\$	15,492,378
SURPLUS / (DEFICIT)		\$	(593,664)	\$	(385,240) \$	(243,840)	\$	6,599,103	\$	6,599,103	\$	19,322,354	\$	(8,312,400)	\$	(5,055,790)	\$	(2,030,378)
ENDING FUND BALANCE		\$	2,181,021	\$	\$ 2,389,445 \$	\$ 2,145,605	\$	137,947,909	\$	137,947,909	\$	157,270,263	\$	5,967,615	\$	9,224,225	\$	7,193,847
COMPONENTS OF ENDING FUN				•			•		•		•		•		•		•	
Assigned Reserve, Economic U Assigned Reserve, Basic Aid	ncertainties	\$	-	\$	- \$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Nonspendable Fund Balance			-		-	-		-		-		-		-		-		-
Restricted Fund Balance			_		_	_		-		137,947,909		157,270,263		5,967,615		9,224,225		7,193,847
Assigned Fund Balance			2,181,021		2,389,445	2,145,605		132,627,107		-		-		-		-		-
Unassigned Fund Balance			-	_	<u> </u>				_						_			<u>-</u>
TOTAL ENDING FUND BALANCE		¢	2 101 024	\$	2 200 445	2 145 605	\$	132,627,107	Ф	137,947,909	ø	157,270,263	Ф	5 067 64F	Ф	9,224,225	¢	7 102 047
TO TAL ENDING FUND BALANCE		\$	2,181,021	Φ =	2,389,445 \$	2,145,605	Φ.	132,021,107	Φ_	137,947,909	Φ.	101,210,203	Ψ_	5,967,615	φ_	9,224,225	\$	7,193,847

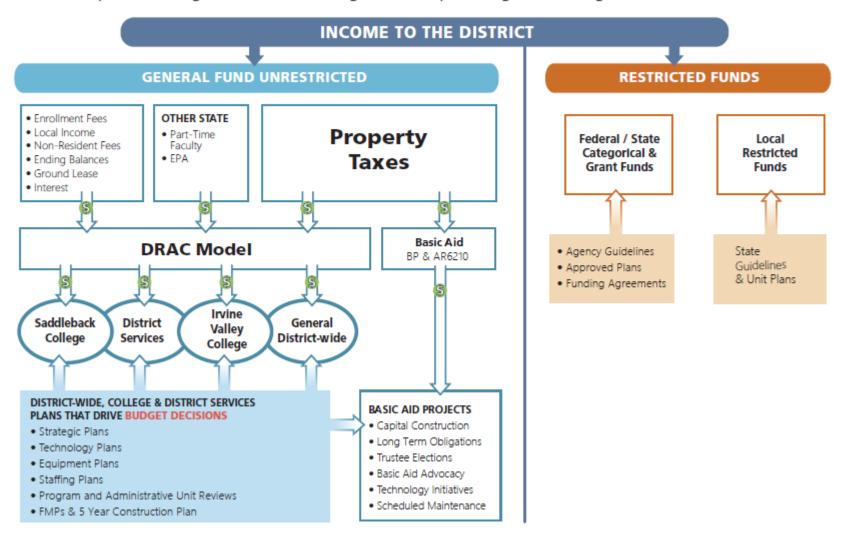
Prior Year Budget to Actual
Revenues, Expenditures and Change in Fund Balance

		Stude	nt Financial Ai	d F	und		Associated St	tudent Governr	nent Funds	Student F	Representation F	ee Fund
		Revised			Adopted	_	Revised		Adopted	Revised		Adopted
		Budget FY 2022-23	Actual FY 2022-23		Budget FY 2023-24		Budget FY 2022-23	Actual FY 2022-23	Budget FY 2023-24	Budget FY 2022-23	Actual FY 2022-23	Budget FY 2023-24
BEGINNING FUND BALANCE 9712	\$	- \$	-	\$	- \$		951,316 \$	951,316 \$	728,394 \$		65,797 \$	54,617
SOURCES OF FUNDS												
REVENUES:												
Federal Sources 8100-8199	\$		\$ 28,184,229	\$		\$	- \$	- 9	-	\$ -	\$ - \$	-
Other State Sources 8600-8699		3,921,430	3,921,430		4,042,473		-	-	-	-	-	-
Other Local Sources 8800-8899 Total Revenues		32,105,659	32,105,659	-	29,099,628	_	525,000 525,000	570,507 570,507	531,000 531,000	101,000 101,000	99,963 99,963	101,000 101,000
		32,103,039	32,103,039		29,099,020		323,000	570,507	551,000	101,000	99,903	101,000
OTHER FINANCING SOURCES:												
Sale of Surplus 8910-8919	\$	- 9	-	\$	-	\$	- \$	- 9	-	\$ -	\$ - \$	-
Fiscal Agent Pass-Thru 8970-8979 Interfund Transfers In 8980-8981		99,974	99,974		-		-	-	-	-	-	-
Other Incoming Transfers 8982-8989		99,974	33,374		-		156,581	156,581	-	-	-	-
Total Other Financing Sources	•	99,974	99,974			-	156,581	156,581		-		-
BASIC AID ALLOCATION												
DRAC ALLOCATION		<u> </u>				_	<u> </u>	<u> </u>		<u> </u>		
TOTAL SOURCES OF FUNDS	\$	32,205,633 \$	32,205,633	\$	29,099,628	\$	681,581 \$	727,088 \$	531,000	\$ 101,000 \$	99,963 \$	101,000
USES OF FUNDS												
EXPENDITURES: Academic Salaries 1000-1999	Ф	- \$	_	Ф	- \$		1,500 \$	1,500 \$	- \$	- \$	- \$	
Classified Salaries 2000-2999	Ф	- ə	_	Ф	- 4	•	1,500 \$ 154,500	152,269	- a 112,199	- \$	- D	-
Employee Benefits 3000-3999		-	_		-		67,599	66,750	57,290	-	_	-
Supplies & Materials 4000-4999		-	-		-		116,449	66,593	144,200	-	-	-
Services & Other Operating 5000-5999		-	-		-		952,641	491,981	596,963	119,832	64,660	107,392
Capital Outlay 6000-6999		<u>-</u>		•		_	15,784	4,917	19,000	- 110,000		- 407.000
Total Expenditures		-	-		-		1,308,473	784,010	929,652	119,832	64,660	107,392
OTHER FINANCING USES:												
Interfund Transfers Out 7300-7399	\$	- \$	-	\$	- \$	5	30,000 \$	30,000 \$	30,000 \$		- \$	-
Other Outgoing Transfers 7400-7499 Payments to Students 7500-7699		32,205,633	32,205,633		29,099,628		10,000 165,000	136,000	8,000 122,358	46,965	46,483	48,225
Total Other Financing Uses		32,205,633	32,205,633	•	29,099,628	-	205,000	166,000	160,358	46,965	46,483	48,225
TOTAL USES OF FUNDS	\$	32,205,633 \$	32,205,633	\$	29,099,628	\$	1,513,473 \$	950,010 \$	1,090,010	166,797 \$	111,143 \$	155,617
SURPLUS / (DEFICIT)	\$	- \$		\$	- \$	6	(831,892) \$	(222,922) \$	(559,010) \$	(65,797) \$	(11,180) \$	(54,617)
ENDING FUND BALANCE	\$	- \$	-	\$	- \$	6	119,424 \$	728,394 \$	169,384 \$	- \$	54,617 \$	-
COMPONENTS OF ENDING FUND BALANC	_ '											
Assigned Reserve, Economic Uncertainties	_						- \$	_			_	
		- \$	_	\$	- :	S.		- \$	- :	h - 3h	- S	
Assigned Reserve, Economic oncertainties Assigned Reserve, Basic Aid		- \$ -	-	\$	- :	\$	- \$	- \$	- {	- \$ -	- \$ -	-
		- \$ - -	- -	\$	- : - -	\$	- \$ - -	- \$ - -	-	• - • - -	- \$ - -	- -
Assigned Reserve, Basic Aid Nonspendable Fund Balance Restricted Fund Balance		- \$ - - -	- - -	\$	- ; - -	\$	- \$ - - 119,424	- \$ - - 728,394	- S - - 169,384	• - \$ - - -	- \$ - - 54,617	- - -
Assigned Reserve, Basic Aid Nonspendable Fund Balance Restricted Fund Balance Assigned Fund Balance		- \$ - - -	- - - -	\$	- ; - - -	\$	- -		- `	- \$ - - -	- -	- - - -
Assigned Reserve, Basic Aid Nonspendable Fund Balance Restricted Fund Balance		- \$ - - -		\$	- : - - - -	\$	- -		- `	• - \$	- -	- - - - -

APPENDIX A

Resource Allocation Process

Board policies, regulations and budget development guidelines govern income decisions.



APPENDIX B

South Orange County Community College District RESOURCE ALLOCATION DEFINITION OF TERMS

(To accompany the Flow Chart outlining the Resource Allocation Process)

- Administrative Unit Reviews (AURs) are conducted to examine the effectiveness of an administrative unit. They are conducted at both District Services and the colleges.
- Basic Aid occurs when the local property tax revenue and student fees in a community college district exceed the total funding that the state would have provided, as calculated by the state funding formula. Apportionment is the method by which the California Community Colleges (CCC) system office distributes federal, state, and local monies to community college districts according to a specified formula. Under Basic Aid, there is no need to factor in any state aid because the property taxes and student fees surpass the minimum funding level established by the state.
- Capital Construction refers to large scale building construction projects. They include specific construction projects such as site development, utilities, roads, buildings, and equipment projects. Capital projects may also be thought of in terms of "facilities systems."
- **DRAC** is the SOCCCD's District Resource Allocation Council, which is a district-wide participatory governance council, charged with making recommendations for the income allocation model on which the Unrestricted General Fund budget is based; the development of the allocation process; the ongoing oversight of District finances; and monitoring progress made towards completion of the capital improvement and technology basic aid allocations. It makes recommendations to the Chancellor.
- **DRAC Model** is a resource allocation model for the District. It distributes available general fund unrestricted resources (following the state funding formula) and other funding such as enrollment fees, non-resident tuition, local income, miscellaneous income, and ending balances. Funds are distributed to five areas: 1) Saddleback College, 2) Irvine Valley College, 3) Contingency Reserve, 4) General Expenditures, and 5) District Services. The intention of the model is to achieve a predictable and fair distribution of revenues.
- Education Master and Strategic Plans (EMSP) capture information from a variety of sources, both internal and external, to facilitate data driven decision-making. The products are long-term plans for continuous quality improvements focusing on strategies for academic excellence within the CCC Chancellor's Office Vision for Success.
- Ending Balances are one-time remaining funds that are unspent at the end of the fiscal year and are available to be rolled over into the new fiscal year within the fund. They should only be available for one-time purposes. If negative ending balances should occur, they are deducted from the budget for the respective entity in the next year's budget process.
- Enrollment Fees are established by the state and charged to a student for instructional services provided to that student.
- Facilities Master Plan (FMP) is the long-term plan for facilities improvements that aligns with the EMSP.
- Federal, State, Categorical, and Grant Funds include restricted revenues received from a government or a private or non-profit organization to be used or expended for a specified purpose.
- **General Funds** are used to account for the ordinary operational expenses of the District. These funds are available for any legally authorized purpose not specified for payment by other funds.

- Local Income is income derived from non-state and non-federal sources, such as interest income, material fees, facility rentals, and application fees.
- Local Restricted Funds are funds that are non-state and non-federal, but have restrictions or limitations based on their use by the funding source or funding agency. Examples are community education, health services, parking income, and child development funds.
- Long-Term Obligations are amounts that an entity may be legally required to pay out of its resources over a longer period of time in the future. An example of a long-term obligation that community colleges typically have is the future retiree benefit liability obligation, as required by GASB 43 and 45. Other examples could include Certificates of Participation (COPs) and other debt, neither of which the District currently has.
- **Non-Resident Fees** are charged to a student for instructional services provided to a student who resides outside of California. Revenues are retained by the colleges in addition to revenues received through the DRAC model.
- **Program Reviews** are a process to examine the effectiveness of an academic or student services program. The process typically provides feedback (a) to the academic or student services unit primarily responsible for the program, (b) to the appropriate academic administrators, and (c) to external units in the form of confirmation of the existence of a review process and in the form of summaries of the outcomes.
- **Property Taxes** are compulsory charges levied within boundaries by a governmental unit against the property of persons, natural or corporate, to finance services performed for the common benefit. Property taxes are the primary source of revenue to the District.
- **Reserve** is an amount set aside to provide for estimated future expenditures or losses for working capital, or for other specified purposes. The Budget Guidelines approved by the Board of Trustees require a general fund reserve for economic uncertainties that shall be no less than 7.5% of the projected unrestricted revenue. Additionally, each college and District Services must maintain a general fund reserve for economic uncertainties of no less than 3.5% of the projected unrestricted expenditures for the colleges and District Services.
- **Restricted Funds** are used to account for resources available for the operation and support of educational or other programs specifically restricted by law, regulations, donors, or other outside agencies. Examples of Restricted Funds at SOCCCD are EOPS, DSPS, and grants.
- Scheduled Maintenance Funds are state funds that are provided for major repairs of buildings and equipment, water conservation projects, and energy savings projects. At the District, the working definition of scheduled maintenance includes scheduled maintenance or repair of major building systems at the end of their life cycle that require planning, allocation of a significant amount of time and funds, and a high degree of coordination.
- State Capital Project Funds are funds provided by the CCC Chancellor's Office for District capital construction projects that meet their criteria for receiving funds from the state. These funds are matched by the District.
- Strategic Plans refer to the Strategic Plans at both colleges and the SOCCCD District-wide Strategic Master Plan.
- Technology Master Plan is the long-term plan for technology improvements that aligns with the EMSP.
- Unrestricted Funds are funds that do not have limitations on their use or disposition by their funding source (i.e., do not have specific restrictions placed upon them). These funds can be used for general purpose operating expenses and support of educational programs of the District.
- 5 Year Construction Plan uses the project lists developed during the Facilities Master Planning process. The college presidents work every year with their campuses to update the two colleges' lists of project priorities. The separate campus priority lists are merged into

one district-wide project priority list vetted through the Capital Improvement Committee (CIC) and approved by the Board of Trustees for submittal to the CCC Chancellor's Office. This Five-Year Construction Plan is the basis for the CCC Chancellor's Office determination of which projects they will consider for funding. All Initial Project Proposal (IPP) and Final Project Proposal (FPP) submittals must be drawn from this list.

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