

**South Orange County Community College District**  
**Board of Trustees Goals 2023**

**Goals for Institutional Effectiveness**

1. Ensure the Organizational & Fiscal Health of the SOCCCD
  - Continue to develop ATEP
  - Support Student Housing
  - Ensure long-term Fiscal Health
  - Enhance Safety and Sustainability
  - Support EEO Plan and Priorities
  
2. Maintain and Improve the Educational Quality of the SOCCCD
  - Monitor Strategic Plan Progress
  - Support instructional program development
  - Support college Guided Pathways efforts to include pipeline from the K-12 to transfer institutions
  - Support workforce development initiatives
  
3. Support equitable student access and success
  - Set a strong direction for college and district DEIA efforts
  - Monitor College Student Equity Plans
  - Hold Board study sessions on equitable student access and success
  - Support removal of system and policy barriers to improve equitable outcomes
  
4. Support enhanced district marketing and communications and external engagement
  - Enhance district marketing of the SOCCCD brand
    - Redesign the district logo with stakeholder feedback
  - Support the Chancellor in establishing annual State of the District event

**Goals for Board Effectiveness**

5. Strengthen Engagement with Internal and External Stakeholders
  - Participate in campus and community events and activities
  - Create opportunities for Board engagement with college constituencies (e.g. Coffee with the Board)
  - Ensure appropriate consultation with college constituent groups
  - Explore alternative sites for Board meetings

- Provide trustees with communication materials (e.g., a one-page fact sheet on district/college Points of Pride, Legislative priorities, etc.)
- Explore opportunities for trustees to advocate for SOCCCD and engage with the community (e.g., local newspaper column, speaking engagements, etc.)

6. Advance Board Governance & CEO Relations

- Continue to build capacity for effective Board governance
- Enhance the Board's professional learning on key topics
- Fulfill the Board's fiduciary responsibilities
- Advocate for the district at the local, state, and national levels
- Maintain a strong Board/CEO partnership

7. Establish policies to assure quality, integrity and effectiveness

- Consider key trends and issues in policy decisions
- Periodically review, evaluate and update policies